

ANNUAL REPORT

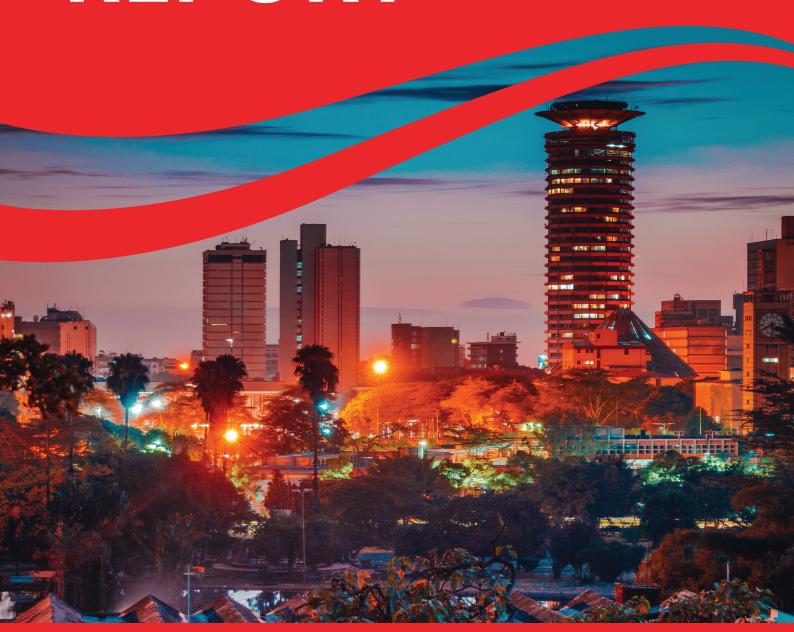




Table of Contents

Group Information	I
Notice of Annual General Meeting	2
Chairman's Statement	
CEO's Statement	4
Report of the directors	5-6
Report of the directors' remuneration	7
Statement of director's responsibilities	8
Report of the independent auditor	9-12
FINANCIAL STATEMENTS:	
Consolidated Statement of Profit or Loss	13
Company Statement of Profit or Loss and Other Comprehensive Income	14
Company Statement of Profit or Loss and Other Comprehensive Income	15
Consolidated Statement of Financial Position	16
Consolidated Statement of Changes in Equity	17
Company Statement of Changes in Equity	18
Consolidated Statement of Cash Flows	19
Company Statement of Cash Flows	20
Notes	21-62
THE FOLLOWING PAGES DO NOT FORM AN INTEGRAL PART OF THESE FINANCIAL STATEMENTS:	
Schedule of direct costs and administrative expenditure - (group and compa	any)63
Schedule of other expenditure - (group and company)	64
Company's Top 30 Shareholders	65
Proxy Form	66-67

Group Information

BOARD OF DIRECTORS Dr. Chris W. Obura - Chairman

Hector Diniz Kajal Thakker

Davinder Singh Devgun

CHIEF EXECUTIVE OFFICER Hector Diniz

REGISTERED OFFICE Express House

Road A, Off Enterprise Road, Industrial Area

P.O. Box 40433, 00100, NAIROBI

PRINCIPAL PLACE OF BUSINESS Express House

Road A, Off Enterprise Road, Industrial Area

P O Box 40433 - 00100, Nairobi Telephone: +254 20 300 2371-5 Cellphone: +254 722 204 102 Website: www.expresskenya.com

INDEPENDENT AUDITOR PKF Kenya LLP

Certified Public Accountants
P O Box 14077 - 00800, Nairobi

COMPANY SECRETARY Equatorial Secretaries and Registrars

Certified Public Secretaries
P O Box 47323 – 00100, Nairobi

PRINCIPAL BANKERS Diamond Trust Bank Kenya Limited, Nairobi

NCBA Bank, Nairobi

LEGAL ADVISOR Archer and Wilcock Advocates, Nairobi

SHARE REGISTRAR Custody and Registrars Services Limited

6th Floor, Bruce House, Standard Street

P O Box 8484 – 00100, Nairobi

SUBSIDIARIES Express Mombasa Limited

Container Services Limited

Airporter Limited

Notice of Annual General Meeting

FOR THE YEAR ENDED DECEMBER 31, 2022

NOTICE IS HEREBY GIVEN that the Fifty-Second Annual General Meeting of the company will be virtually/hybrid held on Thursday, 29th June 2023 at 11.00 a.m. to conduct the following business:

- 1. To table the proxies and to note the presence of a quorum.
- 2. To read the notice convening the meeting.
- 3. To confirm the minutes of the Fifty-First Annual General Meeting of the Company held on 26th August 2022.
- 4. To receive, consider and adopt the Audited Financial Statements for the year ended 31 st December 2022 together with the Chairman's Statement and the reports of the Directors and Auditors thereon.
- 5. To note that the Directors do not recommend payment of a dividend for the financial year ended 31 st December 2022.
- 6. To approve the Directors' fees as indicated in the Audited Financial Statements for the year ended 31 st December 2022.
- 7. To approve the sale of 9 acres belonging to the company.
- 8. "To re-elect a Director, Ms. Kajal Thakker who retires by rotation in accordance with Article 113 of the Company's Articles of Association and being eligible, offers herself for re-election as a director of the company."
- 9. To note that Messrs. PKF Kenya LLP, Certified Public Accountants continue in office as Auditors to the Company by virtue of section 721(2) of the Companies Act, 2015 and to authorize the Directors to fix their remuneration for the ensuing financial year.
- 10. Any Other Business of which due notice has been received.

BY ORDER OF THE BOARD

DENNIS AROKA

ESR KENYA LLP COMPANY SECRETARY EXPRESS KENYA PLC

2nd June 2023

Chairman's Statement

I once again thank you for standing with the company during this challenging financial year 2022.

Despite the unpredictable economic situation in which costs have been sky rocketing, Express Kenya has displayed remarkable improvement and stable performance reflecting the company's great potential which makes me delighted to present the annual report and financial statements of the company for the year ended 31 st December 2022.

On the financials, the Company under the able leadership of the Board and Management was able to improve the performance for the year ended 31 December 2022 with the revenue generated improving by 17% to Kshs. 30.88 Million as compared to the year 2021. This increase is attributed to growth in the warehouse business clientele.

OPERATING ENVIRONMENT

Generally, key sectors of the economy reported some growth in performance, but despite signs of an improvement in the economy, growing the business remained a challenge with increased stiff competition from other major players.

The future of the Company's Real Estate venture framework has identified key enablers can be used to ensure working throughout the industry to provide real estate options that are sustainable, resilient and affordable.

The company has also continued to control its cost structures and work more efficiently with the limited available resources. Currently, we have a lean staff structure who are putting in a lot of effort to stabilize the operations and ensure that the business is turned around.

WAY FORWARD

The Board recognizes the need for new levels of creative thinking, resource mobilization and dynamic organizational culture that will help the company secure competitive advantage.

The company is in the process of strengthening its Governance Structures in order to respond to the ever changing business dynamics in the sector. I would like to urge the shareholders to continue supporting the company as there is better prospect in the near future. The Board will continue to work hard to ensure that the plans in place are executed for the benefit of all the members of the company.

ACKNOWLEDGEMENT AND APPRECIATION

On behalf of the Board I would like to thank you shareholders for your continued interest and support of the company. I also wish to thank my fellow Board members and also to acknowledge the Senior Management and staff for their valuable support and dedication in achieving these favorable results.

I am confident that with the continued support of all stake holders we will steer through more successful years in the future.

Yours Truly,

DR. C. W. OBURA

Chairman

Chief Executive Officer's Report FOR THE YEAR ENDED DECEMBER 31, 2022

"The evolving landscape of global challenges, encompassing economic uncertainties, will undoubtedly pose ongoing tests for businesses, including Express Kenya Plc.

However, we firmly reject the notion that our destiny is predetermined. Instead, we embrace the opportunity to shape our own future, confident that tomorrow will surpass the achievements of today"

INTRODUCTION

Dear Shareholders,

In a dynamic and ever-evolving business landscape, Express Kenya has consistently demonstrated its resilience and commitment to success. With unwavering determination, we have maintained our listing on the stock exchange, even as other businesses have faced delisting and financial pressures.

We are excited to continue working towards the real estate division within the next 12 months. This strategic venture is poised to not only generate significant income but also enhance our overall financial position.

As we move forward, we remain steadfast in our dedication to fortifying our organization and ensuring its long-term resilience. By leveraging our expertise, capitalizing on market opportunities, and implementing innovative strategies, we are confident in our ability to achieve sustained success.

2022 PERFORMANCE

In 2022, Express Kenya executed effective cost-cutting measures, positioning us as a stronger company. With strategic plans in place, we are set to propel performance in the coming year through planned projects and asset sales.

We are grateful for the support of our partners as we forge ahead towards sustained success.

WAY FORWARD

Moving forward, we have devised a strategic initiative to optimize our financial standing by divesting certain land assets, thereby generating additional liquidity. These funds will be utilized to alleviate existing debt burdens and provide vital support for the forthcoming Real Estate project.

In parallel, we are actively exploring opportunities to secure more favourable loan terms, which will further bolster our financial position and enhance the overall feasibility of the project.

The Real Estate venture is still in the pipeline and scheduled to commence within the next 12 months. This ambitious undertaking, combined with the asset sales, is projected to significantly enhance our operational performance and fortify our financial position.

Our objective is to leverage the flourishing real estate sector, which has experienced remarkable growth driven by escalating demand for high-quality residential and commercial properties. By capitalizing on these opportunities and executing our strategic vision, we are confident in our ability to achieve remarkable results and deliver exceptional value to our stakeholders.

ACKNOWLEDGEMENT AND APPRECIATION

Finally, I would like to extend my gratitude to all our stakeholders for their unwavering support and trust in our company. Your partnership and collaboration have been instrumental in our achievements and progress.

As we reflect on our accomplishments, we also recognize the areas where improvement is needed. Looking ahead, we remain committed to our vision and purpose. We eagerly anticipate to contribute and become an integral part of the real estate sector. Our ultimate goal is to deliver exceptional products that maximize asset value and set new standards in the industry to deliver value to our customers and stakeholders.

With our dedicated team and the support of our partners, we are confident that we will overcome challenges, seize opportunities, and achieve our goals. Thank you once again for your unwavering support and trust. We eagerly anticipate the exciting journey ahead, Together, we will conquer new horizons.

Yours Truly,

HECTOR DINIZ

Chief Executive Officer

Report of the Directors

FOR THE YEAR ENDED DECEMBER 31, 2022

The directors submit their report and the audited consolidated financial statements for the year ended 31 December 2022, which disclose the state of affairs of the company and its subsidiaries (together, the 'group')

PRINCIPAL ACTIVITIES

The principal activities of the group are that of clearing and forwarding services for both air and sea as well as warehousing and logistics services. The group is in the process of venturing into real estate development.

BUSINESS REVIEW

During the year 2022, the total turnover of the company and group increased from Shs. 26,290,512 to Shs. 30,875,528. This increase is attributed to growth in the warehouse business clientele.

KEY PERFORMANCE INDICATORS

	G	roup	Con	mpany
	2022 Kshs.	2021 Kshs.	2022 Kshs.	2021 Kshs.
Turnover (Shs)	30,875,528	26,290,512	30,875,528	26,290,512
(Loss) for the year (Shs)	(81,128,794)	(82,978,255)	(81,128,794)	(82,978,255)
Earnings Before Interest, Tax Depreciaition and Amortisation (EBITDA)	13,308,460	11,270,264	13,308,460	11,270,264

PRINCIPAL RISKS AND UNCERTAINTIES

The group faces a number of risks and uncertainties including financial and operational risks and uncertainties. Changes to these factors, including the macro-economic effect of performance of the Kenyan economy affect the group's business.

In addition to the business risks discussed above, the group's activities expose it to a number of financial risks including credit risk, cash flow and foreign currency risk and liquidity risk as set out on Note 26 to the financial statements.

The group's Board has overall responsibility for its risk management processes in line with the risks mentioned above.

DIVIDEND

The directors do not recommend declaration of a dividend for the year (2021: Nil).

Report of the Directors

FOR THE YEAR ENDED DECEMBER 31, 2022

DIRECTORS

The directors who held office during the year and to the date of this report are shown on page 1.

In accordance with the company's Articles of Association, no director is due for retirement by rotation.

STATEMENT AS TO DISCLOSURE TO THE COMPANY'S AUDITOR

With respect to each director at the time this report was approved:

- a) there is, so far as the person is aware, no relevant audit information of which the group's auditor is unaware; and
- b) the person has taken all the steps that the person ought to have taken as a director so as to be aware of any relevant audit information and to establish that the group's auditor is aware of that information.

TERMS OF APPOINTMENT OF THE AUDITOR

PKF Kenya LLP, continues in office in accordance with the company's Articles of Association and Section 719 of the Kenyan Companies Act, 2015. The directors monitor the effectiveness, objectivity and independence of the auditor. The directors also approve the annual audit engagement contract which sets out the terms of the auditor's appointment and the related fees.

ESR KENYA LLP
SECRETARIES

COMPANY SECRETARY NAIROBI.

29th May 2023

Report of the Directors

FOR THE YEAR ENDED DECEMBER 31, 2022

This report of directors' remuneration sets out the remuneration for the Board of Directors of the group.

DIRECTORS' REMUNERATION

	2022	Tales.	
		Remuneration Kshs.	Total Kshs.
Dr. C. W. Obura	Chairman	100 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010) (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010) (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010 (1010) (1010 (1010 (1010) (1010) (1010) (1010) (1010) (1010) (1010) (1010) (1010) (1010) (1010) (1010) (1010) (1010) (1010) (1010) (1010) (1010) (1010) (1010) (1010) (1010) (1010) (1010) (1010) (1010) (1010) (1010) (1010) (1010) (1010) (1010) (1010) (1010) (1010) (1010) (1010) (1010) (1010) (1010) (1010) (1010) (1010) (1010) (1010) (1010) (1010) (1010) (1010) (1010) (1010) (1010) (1010) (1010) (1010) (1010) (1010) (1010) (1010) (1010) (1010) (1010) (1010) (1010) (1010) (1010) (1010) (1010) (1010) (1010) (1010) (1010) (1010) (1010) (1010) (1010) (1010) (1010) (1010) (1010) (1010) (1010) (1010) (1010) (1010) (1010) (1010) (1010) (1010)	
Hector Diniz	Director		
Kajal Thakker	Director	770 000	-
Davinder Singh Devgun	Director		7/11
Total	ratio	4-1	/

	2021		
		Remuneration Kshs.	Total Kshs.
Dr. C. W. Obura	Chairman	-	-
Hector Diniz	Director	-	-
Kajal Thakker	Director	-	-
Davinder Singh Devgun	Director	-	-
Total		-	_

The directors confirm that the report of the directors' remuneration has been prepared in line with the requirements of the Kenyan Companies Act, 2015 and the Capital Markets Authority Code of Corporate Governance for Issuers of Securities to The Public, 2015.

DIRECTOR NAIROBI.

25th May 2023

Statement of Directors' Responsibilities

FOR THE YEAR ENDED DECEMBER 31, 2022

The Kenyan Companies Act, 2015 requires the directors to prepare consolidated financial statements for each financial year which give a true and fair view of the state of affairs of the company and its subsidiaries (together the 'group') and of its profit or loss for that year. It also requires the directors to ensure that the group keeps proper accounting records that are sufficient to show and explain the transactions of the group and the company; that disclose, with reasonable accuracy, the financial position of the group and company and that enable them to prepare consolidated financial statements of the group and the company that comply with International Financial Reporting Standards and the requirements of the Kenyan Companies Act, 2015. The directors are also responsible for safeguarding the assets of the group and for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The directors accept responsibility for the preparation and fair presentation of the consolidated financial statements in accordance with International Financial Reporting Standards and in the manner required by the Kenyan Companies Act, 2015. They also accept responsibility for:

- i) Designing, implementing and maintaining such internal control as they determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error;
- ii) Selecting and applying appropriate accounting policies; and
- iii) Making accounting estimates and judgements that are reasonable in the circumstances.

The directors are of the opinion that the consolidated financial statements give a true and fair view of the financial position of the group and of the company as at 31 December 2022 and of the group's financial performance and cash flows for the year then ended in accordance with International Financial Reporting Standards and the requirements of the Kenyan Companies Act, 2015.

In preparing these financial statements the directors have assessed the group's and company's ability to continue as a going concern as set out in Note I(a) to the financial statements. The directors are of the opinion that the company and its subsidiaries will remain a going concern for at least the next twelve months from the date of this statement based on the factors described in Note I(a).

The directors acknowledge that the independent audit of the financial statements does not relieve them of their responsibilities.

Approved by the board of directors on25th May 2023 2023 and signed on its behalf by:

DIRECTOR DIRECTOR



Report of The Independent Auditor

FOR THE YEAR ENDED DECEMBER 31, 2022

OPINION

We have audited the consolidated financial statements of Express Kenya Public Limited Company and its subsidiaries (collectively referred to as the 'group'), set out on pages 10 to 57 which comprise the consolidated and company statements of financial position as at 31 December 2022 and the consolidated and company statements of profit or loss and other comprehensive income, the consolidated and company statements of changes in equity and consolidated and company statements of cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

In our opinion, the accompanying consolidated financial statements give a true and fair view of the consolidated and company financial position as at 31 December 2022, and of the consolidated and company financial performance and consolidated and company cash flows for the year then ended in accordance with International Financial Reporting Standards and the requirements of the Kenyan Companies Act, 2015.

BASIS FOR OPINION

We conducted our audit in accordance with International Standards on Auditing. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the group in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code) together with the ethical requirements that are relevant to our audit of consolidated financial statements in Kenya, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

MATERIAL UNCERTAINTY RELATED TO GOING CONCERN

We draw attention to Note I(a) of the consolidated financial statements which indicates that during the year ended 31 December 2022, the group incurred a loss of Shs. 81,137,560 (2021: Shs. 82,978,255) and had accumulated losses of Shs. 522,212,949 (2021: Shs. 491,958,412). These events or conditions, along with other matters as set forth in Note I(a), indicate that a material uncertainty exists that may cast significant doubt on the group's ability to continue as a going concern. Our opinion is not modified in respect of this matter.

KEY AUDIT MATTERS

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current year. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

There were no other key audit matters other than the matter described in the Material Uncertainty Related to Going Concern section of our report.



Report of The Independent Auditor

FOR THE YEAR ENDED DECEMBER 31, 2022

OTHER INFORMATION

The directors are responsible for the other information. The other information comprises the report of the directors, group information, schedule of direct costs and administrative expenditure, and schedule of other expenditure, included in the annual report, but does not include the consolidated financial statements and our auditor's report thereon, which we obtained prior to the date of this auditor's report, the corporate governance statement, the chairman's and managing director's statements, which are expected to be made available to us after that date.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed on the other information that we obtained prior to the date of this audit report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

When we read the corporate governance statement, chairman's statement and managing director's statement, and we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance.

RESPONSIBILITIES OF DIRECTORS FOR THE CONSOLIDATED FINANCIAL STATEMENTS

The directors are responsible for the preparation of consolidated financial statements that give a true and fair view in accordance with International Financial Reporting Standards and the requirements of the Kenyan Companies Act, 2015 and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors are responsible for assessing the group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the group or to cease operations, or has no realistic alternative but to do so.

AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with International Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.



Report of The Independent Auditor (Continued)

FOR THE YEAR ENDED DECEMBER 31, 2022

As part of an audit in accordance with International Standards on Auditing, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of directors' use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the group to cease to continue as a going concern.
 - Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.



Report of The Independent Auditor (Continued)

FOR THE YEAR ENDED DECEMBER 31, 2022

REPORT ON OTHER LEGAL AND REGULATORY REQUIREMENTS

As required by the Kenyan Companies Act, 2015 we report to you, based on our audit, that in our opinion:

- i) the information given in the report of the directors on pages 4 and 5 is consistent with the financial statements; and
- ii) the auditable part of the directors' remuneration report on page 4 has been properly prepared in accordance with the Kenyan Companies Act, 2015.

The engagement partner responsible for the audit resulting in this independent auditor's report is CPA Charles Waigiri Mukunu, Practising certificate No. 2386.

For and on behalf of PKF Kenya LLP **Certified Public Accountants** Nairobi, Kenya

29th May 2023

605/23

Consolidated Statement of Profit or Loss and Other Comprehensive Income

FOR THE YEAR ENDED DECEMBER 31, 2022

	Notes	2022 Kshs.	2021 Kshs.
Revenue from contracts with customers Direct costs	2	30,875,528 (77,150,136)	26,290,512 (74,832,555)
Gross (loss)		(46,274,608)	(48,542,043)
Other operating income	3	1,171,251	1,480,795
Impairment provisions	4	132,861	(102)
Administrative expenses		(12,663,738)	(9,292,296)
Other operating expenses		(10,362,647)	(11,248,152)
Operating (loss)	5	(67,996,881)	(67,601,798)
Finance costs	7	(34 <mark>,365,980)</mark>	(8,033,458)
(Loss) before tax		(102,362,861)	(75,635,256)
Tax (charge)/credit	8	21,234,067	(7,342,999)
(Loss) for the year		(81,128,794)	(82,978,255)
Other comprehensive income:			
Items that will not be reclassified subsequently to profit or loss:			
- Surplus on revaluation of buildings and right of use assets	11	222,794,444	-
- Deferred tax on revaluation surplus on buildings and right of use assets	14	(66,838,334)	-
Total other comprehensive income		155,956,110)	
Total comprehensive income/(loss) for the year		74,827,316	(82,978,255)
Total comprehensive income for the year is			
attributable to: - Owners of the company	9	74,827,316	(82,978,255)
(Loss) per share			
Basic and diluted (loss) per share	9	(1.70)	(1.74)

The notes on pages 21 to 62 form an integral part of these financial statements.

Report of the independent auditor - pages 10 to 12.

Company Statement of Profit or Loss and Other Comprehensive **Income**

FOR THE YEAR ENDED DECEMBER 31, 2022

	Notes	2022 Kshs.	202 I Kshs.
	Notes	13113.	K3113.
Revenue from contracts with customers	2	30,875,528	26,290,512
Direct costs		(77,150,136)	(74,832,555)
		and the	
Gross (loss)		(46,274,608)	(48,542,043)
Other operating income	3	1,171,251	1,480,795
Impairment reversals/(provisions)	4	132,861	(102)
Administrative expenses		(12,663,738)	(9,292,296)
Other operating expenses		(10,362,647)	(11,248,152)
Operating (loss)	5	(67,996,881)	(67,601,798)
Finance costs	7	(34,365,980)	(8,033,458)
Timunce costs		(0.),000,000	(2,200, 100,
(Loss) before tax		(102,362,861)	(75,635,256)
Tax (charge)/credit	8	21,234,067	(7,342,999)
(Loss) for the year		(81,128,794)	(82,978,255)
Other comprehensive income:			
Items that will not be reclassified subsequently to profit or loss:			
- Surplus on revaluation of buildings and right of	11	222,794,444	
use assets - Deferred tax on revaluation surplus on			
buildings and right of use assets	14	(66,838,334)	-
Total other comprehensive income		155,956,110	-
Total comprehensive income for the year		74,827,316	(82,978,255)
Basic and diluted (loss) per share	9	(1.70)	(1.74)

The notes on pages 21 to 62 form an integral part of these financial statements.

Report of the independent auditor - pages 10 to 12.

Company Statement of Financial Position

FOR THE YEAR ENDED DECEMBER 31, 2022

Ac at	- 31	December

	Notes	2022 Kshs.	2021 Kshs.
CARITAL FMRI OVER	110103	R31131	KSIISI
CAPITAL EMPLOYED	10	238,557,405	238,557,405
Share capital	10	28,963,264	28,963,264
Share premium Revaluation reserve	11	877,391,885	772,921,942
Accumulated losses		(521,601,039)	(491,958,412)
Accumulated tosses			(47.17.00,41.27
Shareholders' funds/(deficit)		623,311,515	548,484,199
Non-current liabilities			
Borrowings	12	291,733,605	264,081,877
Lease liabilities	13	4	5,365,939
Deferred tax	14	437,541,328	391,937,061
		729,274,933	661,384,877
		1,352,586,448	1,209,869,076
REPRESENTED BY			
Non-current assets	15	316,444,239	352,329,389
Property, plant and equipment	16	1,019,735,773	842,337,738
Right-of-use assets	10	1,017,733,773	042,337,730
		1,336,180,012	1,194,667,127
Current assets			
Inventories	18	28,752,341	28,752,342
Trade and other receivables	19	3,880,115	3,393,661
Cash and cash equivalents	20	732,143	301,699
Tax recoverable		31,300,900	31,300,900
		64,665,499	63,748,602
Current liabilities			
Borrowings	12	10,620,147	9,939,269
Lease liabilities	13	5,365,939	4,459,350
Trade and other payables	21	32,272,977	34,148,034
		48,259,063	48,546,653
Net current assets/(liabilities)		16,406,436	15,201,949
		1,352,586,448	1,209,869,076

The financial statements on pages 13 to 62 were approved and authorised for issue by the Board of Directors on 25th May 2022 and were signed on its behalf by:

> DIRECTOR **DIRECTOR**

The notes on pages 21 to 62 form an integral part of these financial statements. Report of the independent auditor - pages 10 to 12.

Company Statement of Financial Position

FOR THE YEAR ENDED DECEMBER 31, 2022

As a		

		2022	2021
	Notes	Kshs.	Kshs.
CAPITAL EMPLOYED		16.	
Share capital	10	238,557,405	238,557,405
Share premium	10	28,963,264	28,963,264
Revaluation reserve	11	877,391,885	772,921,942
Accumulated losses		(523,653,063)	(494,010,436)
Shareholders' funds/(deficit)		621,259,491	546,432,175
Non-current liabilities		a a a mus	
Borrowings	12	291,733,605	264,081,877
Lease liabilities	13		5,365,939
Deferred tax	14	437,541,328	391,937,061
		729,2 <mark>74</mark> ,933	661,384,877
		1,350,534,424	1,207,817,052
Non-current assets		TALL OF THE PARTY.	
Property, plant and equipment	15	316,421,501	352,306,650
Right-of-use assets	16	1,019 <mark>,735,77</mark> 3	842,337,738
		1,336,157,274	1,194,644,388
Current assets			
Inventories	18	28,752,341	28,752,342
Trade and other receivables	19	3,880,115	3,393,661
Cash and cash equivalents	20	732,143	301,699
Tax recoverable	and the last of the	31,300,900	31,300,900
		64,665,499	63,748,602
Current liabilities			
Borrowings	12	10,620,147	9,939,269
Lease liabilities	13	5,365,939	4,459,350
Trade and other payables	21	34,302,263	36,177,319
		50,288,349	50,575,938
Net current assets/(liabilities)		14,377,150	13,172,664
		1,350,534,424	1,207,817,052

The financial statements on pages 13 to 62 were approved and authorised for issue by the Board of Directors on 25th May 2023 and were signed on its behalf by:

> **DIRECTOR DIRECTOR**

The notes on pages 21 to 62 form an integral part of these financial statements-. Report of the independent auditor - pages 10 to 12.

Consolidated Statement of Changes in Equity

FOR THE YEAR ENDED DECEMBER 31, 2022

	Notes	Share Capital Kshs.	Share Premium Kshs.	Revaluation Reserve Kshs.	Accumulated Losses Kshs.	Total Kshs.
Year ended 31 December 2021						
At start of year		238,557,405	28,963,264	822,360,077	(458,418,292)	631,462,454
(Loss) for the year					(82,978,255)	(82,978,255)
Transfer of excess depreciation	=			(70,625,907)	70,625,907	
Deferred tax on excess depreciation transfer	Ξ			21,187,772	(21,187,772)	
At end of year		238,557,405	28,963,264	772,921,942	(491,958,412)	548,484,199
Year ended 31 December 2022 At start of year		238,557,405	28,963,264	772,921,942	(491,958,421)	548,484,199
(Loss) for the year					(81,128,794)	(81,128,794)
Surplus on revaluation of property, plant and equipment and right-of-use assets	=		,	222,794,444		222,794,444
Deferred tax on revaluation surplus	14			(66,838,334)		(66,838,334)
Transfer of excess depreciation	Ξ	,	,	(73,551,667)	73,551,667	,
Deferred tax on excess depreciation transfer	-			22,065,500	(22,065,500)	
At end of year		238,557,405	28,963,264	877,391,885	(521,601,039)	623,311,515

The notes on pages 21 to 62 form an integral part of these financial statements. Report of the independent auditor - pages 10 to 12.

Company Statement of Changes in Equity FOR THE YEAR ENDED DECEMBER 31, 2022

		Share Capital	Share Premium	Revaluation Reserve	Accumulated Losses	Total
	Notes	Kshs.	Kshs.	Kshs.	Kshs.	Kshs.
Year ended 31 December 2021			138			
At start of year		238,557,405	28,963,264	822,360,077	(460,470,316)	629,410,430
(Loss) for the year					(82,978,255)	(82,978,255)
Transfer of excess depreciation	1		,	21,187,772	21,187,772	,
Deferred tax on excess depreciation transfer	Ξ			70,625,907	70,625,907	
At end of year		238,557,405	28,963,264	772,921,942	(494,010,436)	546,432,175
Year ended 31 December 2022						
At start of year		238,557,405	28,963,264	772,921,942	(494,010,436)	546,432,175
(Loss) for the year					(81,128,794)	(81,128,794)
Surplus on revaluation of property, plant and equipment and right-of-use assets	Ξ			222,794,444	,	222,794,444
Deferred tax on revaluation surplus	7			(66,838,334)		(66,838,334)
Transfer of excess depreciation	Ξ			(73,551,667)	73,551,667	
Deferred tax on excess depreciation transfer	Ξ		,	22,065,500	(22,065,500)	•
At end of year		238,557,405	28,963,264	877,391,885	(523,653,063)	621,259,491

The notes on pages 21 to 62 form an integral part of these financial statements. Report of the independent auditor - pages 10 to 12.

Consoidated Statement of Cash Flows

2022

FOR THE YEAR ENDED DECEMBER 31, 2022

2021

	Notes	2022	
		Kshs.	Kshs.
Operating activities			
Cash from operations	23	10,976,271	17,263,165
Interest paid on borrowings	12	(5,965,732)	(6,482,849)
Interest paid on lease liabilities	13	(979,797)	(1,483,227)
Net cash from operating activities		4,030,742	9,297,089
Investing activities			
Purchase of property, plant and equipment	15	(53,103)	(21,500)
Proceeds from disposal of property, plant and equipment			400,000
Net cash (used in)/from investing activities		(53,103)	378,500
Financing activities		1919	
(Repayment of) bank borrowings	12	(10,616,441)	(6,588,264)
(Repayment of) borrowings from directors	12		(7,560,002)
Proceeds from borrowings from related parties	12	5,500,000	9,060,000
Proceeds from borrowings from directors	12	6,051,000	
(Payments of) principal portion of lease liabilities	13	(4,459,350)	(3,678,246)
Net cash (used in) financing activities		(3,524,791)	(8,766,512
Increase in cash and cash equivalents		452,848	909,077
Movement in cash and cash equivalents			
At start of year		(4,754,219)	(5,595,914)
Increase		452,848	909,077
Effect of exchange rate changes		(29,221)	(67,382)
At end of year	20	(4,330,592)	(4,754,219)

The notes on pages 21 to 62 form an integral part of these financial statements. Report of the independent auditor - pages 10 to 12.

Company Statement of Cash Flows

FOR THE YEAR ENDED DECEMBER 31, 2022

	Notes	2022	2021
		Kshs.	Kshs.
Operating activities			
Cash (used in) operations	23	10,9 <mark>76,271</mark>	17,263,165
Interest paid on borrowings	12	(5,965,732)	(6,482,849)
Interest paid on lease liabilities	13	(979,797)	(1,483,227)
Net cash from operating activities		4,030,742	9,297,089
Investing activities			
Purchase of property, plant and equipment	15	(53,103)	(21,500)
Proceeds from disposal of property, plant and equipment			400,000
Net cash (used in)/from investing activities		(53,103)	378,500
Financing activities		7010	
(Repayment of) bank borrowings	12	(10,616,441)	(6,588,264)
(Repayment of) borrowings from directors	12		(7,560,002)
Proceeds from borrowings from related parties	12	5,500,000	9,060,000
Proceeds from borrowings from directors	12	6,051,000	
(Payments of) principal portion of lease liabilities	13	(4,459,350)	(3,678,246)
Net cash (used in) financing activities		(3,524,791)	(8,766,512
Increase in cash and cash equivalents		452,848	909,077
Movement in cash and cash equivalents			
At start of year		(4,754,219)	(5,595,914)
Increase		452,848	909,077
Effect of exchange rate changes		(29,221)	(67,382)
At end of year	20	(4,330,592)	(4,754,219)

The notes on pages 21 to 62 form an integral part of these financial statements. Report of the independent auditor - pages 10 to 12.

I. SIGNIFICANT ACCOUNTING POLICIES

The principal accounting policies adopted in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

The principal activities of the group are that of clearing and forwarding services for both air and sea as well as ware-housing and logistics services. The group is in the process of venturing into real estate development.

These financial statements comply with the requirements of the Kenyan Companies Act, 2015. The statement of profit or loss and other comprehensive income represent the profit and loss account referred to in the Act. The statement of financial position represents the balance sheet referred to in the Act.

A) BASIS OF PREPARATION

The consolidated financial statements are prepared on the historical cost basis in accordance with International Financial Reporting Standard (IFRS), as modified by the revaluation of certain items of property, plant and equipment and right-of-use assets in line with the requirements of International Accounting Standard (IAS) 16 on Property, Plant and Equipment and International Financial Reporting Standard (IFRS) 16 on leases.

The historical cost basis is generally based on the fair value of the consideration given in exchange of assets. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, regardless of whether that price is directly observable or estimated using another valuation technique.

In estimating the fair value of an asset or liability, the group takes into account the characteristics of the asset or liability if market participants would take those characteristics into consideration when pricing the asset or liability at the measurement date. Fair value for measurement and/or disclosure purposes in these consolidated financial statements is determined on such a basis, except for measurements that have some similarities to fair value but are not fair value, such as 'net realisable value' or 'value in use'.

In addition, for financial reporting purposes, fair value measurements are categorised into level 1, 2 or 3 based on the degree to which the inputs to the fair value measurements are observable and the significance of the inputs to the fair value measurement in its entirety, which are described as follows:

- Level I inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date;
- Level 2 inputs are inputs, other than quoted prices included within Level 1, that are observable for the asset or liability, either directly or indirectly; and
- Level 3 inputs are unobservable inputs for the asset or liability.

Transfer between levels of the fair value hierarchy are recognised by the directors at the end of the reporting period during which the change occurred.

The financial performance of the group is set out in the report of the directors and in the statement of profit or loss and other comprehensive income. The financial position of the group is set out in the statement of financial position. Disclosures in respect of risk management and capital management are set out in Notes 26 and 27 respectively to the financial statements.

GOING CONCERN

During the year ended 31 December 2022, the group incurred a loss of Shs. 74,827,316 (2021: Shs. 82,978,255) and it had accumulated losses of Shs. 521,601,039 (2021: Shs. 491,958,412). The directors consider it appropriate to prepare the group's financial statements on a going concern basis based on the factors described below:

FOR THE YEAR ENDED DECEMBER 31, 2022

I. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

A) BASIS OF PREPARATION (CONTINUED)

GOING CONCERN (CONTINUED)

	Group and Company	
	2022	2021 Kshs.
	Kshs.	
Cash generated from operations	4,030,742	9,297,089
Cash profit/(loss) for the year before tax	6,363,033	3,304,188
EBITDA	13,308,460	11,270,264

- a significant component of the loss relates to depreciation amounting to Shs. 81,334,562 (2021: Shs. 78,939,444) which does not represent a cash outflow;
- the management has implemented various cost rationalisation measures aimed at ensuring that the group is cash generative or neutral;
- the group has prepared cash flow projections for a period exceeding eighteen months to ensure that it meets its operating obligations;
- the group is pursuing part disposal and part redevelopment of a parcel of land to put up a street mall and a petrol station to generate cashflows in order to reduce third party debts.

In addition to the above strategies employed by the management, the principal shareholder has continuously provided financial support to the group throughout the years.

Based on the above factors and the group's risk management policies, the directors are of the opinion that the group is well placed to continue in business for the foreseeable future.

NEW STANDARDS, AMENDMENTS AND INTERPRETATIONS ADOPTED BY THE GROUP

The group applied for the first time certain standards and amendments, which are effective for annual periods beginning on or after I January 2022. The group has not early adopted any other standard, interpretation or amendment that has been issued but is not yet effective.

AMENDMENTS TO IAS 16 'PROPERTY, PLANT AND EQUIPMENT: PROCEEDS BEFORE INTENDED USE'

The amendments prohibit entities from deducting from the cost of an item of property, plant and equipment, any proceeds from selling items produced while bringing that asset to the location and condition necessary for it to be capable of operating in the manner intended by management. Instead, an entity recognises the proceeds from selling such items, and the costs of producing those items, in profit or loss.

These amendments had no impact on the financial statements of the company as there were no sales of such items produced by property, plant and equipment made available for use on or after the beginning the earliest period presented.

FOR THE YEAR ENDED DECEMBER 31, 2022

I. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

A) BASIS OF PREPARATION (CONTINUED)

NEW STANDARDS, AMENDMENTS AND INTERPRETATIONS ADOPTED BY THE GROUP (CONTINUED)

AMENDMENTS TO IAS 37 'ONEROUS CONTRACT' - COSTS OF FULFILLING A CONTRACT'

The amendments specify that when assessing whether a contract is onerous or loss-making, an entity needs to include costs that relate directly to a contract to provide goods or services including both incremental costs of fulfilling that contract and an allocation of other costs that relate directly to fulfilling contracts.

These amendments had no impact on the financial statements of the company as the company did not identify any contracts as being onerous at the beginning and end of the reporting period.

AMENDMENT TO IFRS I FIRST-TIME ADOPTION OF INTERNATIONAL FINANCIAL REPORTING STANDARDS 'SUBSIDIARY AS A FIRST-TIME ADOPTER'

The amendment provides a subsidiary that becomes a first-time adopter later than its parent with an exemption relating to the measurement of its assets and liabilities. The exemption does not apply to components of equity. This exemption is also available to an associate or joint venture that becomes a first-time adopter later than an entity that has significant influence or joint control over it.

These amendments had no impact on the financial statements of the company as it is not a first time adopter.

AMENDMENTS TO IFRS 3 BUSINESS COMBINATIONS - REFERENCE TO THE CONCEPTUAL FRAMEWORK

The amendments added an exception to the recognition principle of IFRS 3 to avoid the issue of potential 'day 2' gains or losses arising for liabilities and contingent liabilities that would be within the scope of IAS 37 or IFRIC 21 Levies, if incurred separately. The amendments also clarify that contingent assets do not qualify for recognition at the acquisition date.

These amendments had no impact on the financial statements of the company as there were no contingent assets, liabilities or contingent liabilities within the scope of these amendments that arose during the period.

AMENDMENT TO IFRS 9 FINANCIAL INSTRUMENTS 'FEES IN THE '10 PER CENT' TEST FOR DERECOGNITION OF FINANCIAL LIABILITIES'

The amendment clarifies the fees that an entity includes when assessing whether the terms of a new or modified financial liability are substantially different from the terms of the original financial liability. These fees include only those paid or received between the borrower and the lender, including fees paid or received by either the borrower or lender on the other's behalf.

The amendment had no impact on the financial statements of the company as there were no modifications of the company's financial instruments during the period.

FOR THE YEAR ENDED DECEMBER 31, 2022

I. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

A) BASIS OF PREPARATION (CONTINUED)

NEW STANDARDS, AMENDMENTS AND INTERPRETATIONS ISSUED BUT NOT EFFECTIVE

At the date of authorisation of these consolidated financial statements the following Standards and Interpretations which have not been applied in these financial statements were in issue but not yet effective for the year presented:

Amendments to IAS I 'Classification of Liabilities as Current or Non-current (issued in January 2020, amended in October 2022), effective for annual periods beginning or after I January 2024, clarify a criterion in IAS I for classifying a liability as non-current: the requirement for an entity to have the right to defer settlement for at least 12 months after the reporting date.

The group is currently assessing the impact the amendments will have on current practice and whether existing loan agreements may require renegotiation.

- Amendments to IAS I 'Non-current Liabilities with Covenants' (issued in October 2022) effective for annual periods beginning on or after I January 2024, improve the information an entity provides about liabilities arising from loan arrangements for which an entity's right to defer settlement of those liabilities for at least twelve months after the reporting period is subject to the entity complying with conditions specified in the loan arrangement.
- Amendments to IAS I and IFRS Practice Statement 2 Disclosure of Accounting Policies (issued in February 2021).

The amendments provide guidance and examples to help entities apply materiality judgements to accounting policy disclosures. The amendments aim to help entities provide accounting policy disclosures that are more useful by replacing the requirement for entities to disclose their significant' accounting policies with a requirement to disclose their 'material' accounting policies and adding guidance on how entities apply the concept of materiality in making decisions about accounting policy disclosures. The amendments to IAS I are applicable for annual periods beginning on or after I January 2023 with earlier application permitted. Since the amendments to the Practice Statement 2 provide non-mandatory guidance on the application of the definition of material to accounting policy information, an effective date for these amendments is not necessary.

The group is currently revisiting their accounting policy information disclosures to ensure consistency with the amended requirements.

■ Amendments to IAS 8 'Definition of Accounting Estimates' (issued in February 2021), effective for annual reporting periods beginning on or after 1 January 2023, introduce a definition of 'accounting estimates' and clarify the distinction between changes in accounting estimates and changes in accounting policies and the correction of errors. Also, they clarify how entities use measurement techniques and inputs to develop accounting estimates.

The amendments are not expected to have a material impact on the group's financial statements.

■ Amendments to IAS 12 'Deferred Tax Related to Assets and Liabilities arising from a Single Transaction (issued in May 2021), effective for annual periods beginning on or after 1 January 2023, narrowed the scope of the recognition exemption in paragraphs 15 and 24 of IAS 12 (recognition exemption) so that it no longer applies to transactions that, on initial recognition, give rise to equal taxable and deductible temporary differences.

The group is currently assessing the impact of the amendments.

I. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

A) BASIS OF PREPARATION (CONTINUED)

NEW STANDARDS, AMENDMENTS AND INTERPRETATIONS ISSUED BUT NOT EFFECTIVE (CONTINUED)

- Amendments to IFRS 10 and IAS 28 'Sale or Contribution of Assets between an Investor and its Associate or Joint Venture' (issued in September 2014), applicable from a date yet to be determined, address a current conflict between the two standards and clarify that a gain or loss should be recognized fully when the transaction involves a business, and partially if it involves assets that do not constitute a business..
- Amendment to IFRS 16 'Lease Liability in a Sale and Leaseback' (issued in September 2022), effective for annual periods beginning on or after 1 January 2024, requires a seller-lessee to subsequently measure lease liabilities arising from a leaseback in a way that it does not recognise any amount of the gain or loss.
- IFRS 17 'Insurance Contracts' (issued in May 2017), effective for annual periods beginning on or after 1 January 2023, establishes the principles for the recognition, measurement, presentation and disclosure of insurance contracts issued. It also requires similar principles to be applied to reinsurance contracts held and investment contracts with discretionary participation features issued. The objective is to ensure that entities provide relevant information in a way that faithfully represents those contracts. The company does not issue insurance contracts.

Amendments to IFRS 9 and IFRS 17 'Initial application of IFRS 17 and IFRS 9 – Comparative Information' (issued in December 2021), applicable on initial application of IFRS 17, add a transition option relating to comparative information about financial assets presented on initial application of IFRS 17.

Except where indicated above, the directors do not expect that adoption of these standards and interpretations will have a material impact on the financial statements in future periods. The group plans to apply the changes above, if applicable, from their effective dates.

B) SIGNIFICANT ACCOUNTING JUDGEMENTS, ESTIMATES AND ASSUMPTIONS

In the application of the accounting policies, the directors are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other relevant factors. Such estimates and assumptions are reviewed on an ongoing basis. Revisions to estimates are recognised prospectively

The directors have made the following assumptions that have a significant risk of resulting in a material adjustment to the carrying amounts of assets and liabilities within the next financial year..

 Useful lives, depreciation methods and residual values of property, plant and equipment, intangible assets and right-of-use assets

Management reviews the useful lives, depreciation methods and residual values of the items of property, plant and equipment, intangible assets and right-of-use assets on a regular basis. During the financial year, the directors determined no significant changes in the useful lives and residual values. The carrying amounts of property, plant and equipment, right-of-use assets and intangible assets are disclosed in notes 15,16 and 17 respectively.

FOR THE YEAR ENDED DECEMBER 31, 2022

I. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

B) SIGNIFICANT ACCOUNTING JUDGEMENTS, ESTIMATES AND ASSUMPTIONS (CONTINUED)

■ Fair value measurement and valuation process

In estimating the fair value of an asset or a liability, the group uses market-observable data to the extent it is available. Where level I inputs are not available, the group makes use of financial models or engages third party qualified valuers to perform the valuation techniques and inputs to the model.

■ Measurement of expected credit losses (ECL):

The measurement of the expected credit loss allowance for financial assets measured at amortised cost is an area that requires the use of complex models and significant assumption about future economic conditions and credit behaviour.

A number of significant judgements are also required in applying the accounting requirements for measuring ECL, such as:

- Determining criteria for significant increase in credit risk;
- Choosing appropriate models and assumptions for the measurement of ECL;
- Establishing the number and relative weightings of forward-looking scenarios for each type of product/market and associated ECL; and
- Establishing group's of similar financial assets for the purposes of measuring ECL.

ECLs are measured as the probability-weighted present value of expected cash shortfalls over the remaining expected life of the financial instrument.

The measurement of ECLs are based primarily on the product of the instrument's Probability of Default (PD), Loss Given Default (LGD), and Exposure At Default (EAD).

The ECL model applied for financial assets, other than trade receivables, contains a three-stage approach that is based on the change in the credit quality of assets since initial recognition.

- Stage I If, at the reporting date, the credit risk of non-impaired financial instruments has not increased significantly since initial recognition, these financial instruments are classified in Stage I, and a loss allowance that is measured, at each reporting date, at an amount equal to I2-month expected credit losses is recorded.
- Stage 2 When there is a significant increase in credit risk since initial recognition, these non-impaired financial instruments are migrated to Stage 2, and a loss allowance that is measured, at each reporting date, at an amount equal to lifetime expected credit losses is recorded. In subsequent reporting periods, if the credit risk of the financial instrument improves such that there is no longer a significant increase in credit risk since initial recognition, the ECL model requires reverting to recognition of 12-month expected credit losses.
- When one or more events that have a detrimental impact on the estimated future cash flows of a financial asset have occurred, the financial asset is considered credit-impaired and is migrated to Stage 3, and an allowance equal to lifetime expected losses continues to be recorded or the financial asset is written off.

I. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

B) SIGNIFICANT ACCOUNTING JUDGEMENTS, ESTIMATES AND ASSUMPTIONS (CONTINUED)

Measurement of expected credit losses (ECL) (continued)

Assessment of significant increase in credit risk: The determination of a significant increase in credit risk takes into account many different factors including a comparison of a financial instruments credit risk or PD at the reporting date and the credit or PD at the date of initial recognition. IFRS 9 however includes rebuttable presumptions that contractual payments that are overdue by more than 30 days will represent a significant increase in credit risk (stage 2) and contractual payments that are more than 90 days overdue will represent credit impairment (stage 3). The group uses these guidelines in determining the staging of its financial assets unless there is persuasive evidence available to rebut these presumptions.

For trade receivables, the group has applied the simplified model under IFRS 9 where lifetime expected credit loss allowance is recognised on the basis of a provisioning matrix.

The carrying amounts of the group's financial assets that are subject to impairment assessment are disclosed in notes 19 and 20.

Accounting for leases under IFRS 16

Management has made various judgements and estimates under IFRS 16 as detailed below:

Incremental borrowing rate: to determine the incremental borrowing rate, the group:

- where possible, uses recent third-party financing received as a starting point, adjusted to reflect changes in financing conditions since third party financing was received;
- uses a build-up approach that starts with a risk-free interest rate adjusted for credit risk, which does not have recent third party financing; and makes adjustments specific to the lease, e.g. term, currency and security.

Lease term/period: in determining the lease term, management considers all facts and circumstances that create an economic incentive to exercise an extension option, or not exercise a termination option. Extension options (or periods after termination options) are only included in the lease term if the lease is reasonably certain to be extended (or not terminated).

For leases of warehouses, the following factors are normally the most relevant:

- If there are significant penalties to terminate (or not extend), the group is typically reasonably certain to extend (or not terminate).
- If any leasehold improvements are expected to have a significant remaining value, the group is typically reasonably certain to extend (or not terminate).
- Otherwise, the group considers other factors including historical lease durations and the costs and business disruption required to replace the leased asset.

Most extension options in warehouses leases have not been included in the lease liability, because the group could replace the assets without significant cost or business disruption.

The lease term is reassessed if an option is actually exercised (or not exercised) or the group becomes obliged to exercise (or not exercise) it. The assessment of reasonable certainty is only revised if a significant event or a significant change in circumstances occurs, which affects this assessment, and that is within the control of the lessee.

The carrying amounts of lease liabilities and right-of-use assets are disclosed in notes 13 and 16, respectively.

FOR THE YEAR ENDED DECEMBER 31, 2022

I. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

B) SIGNIFICANT ACCOUNTING JUDGEMENTS, ESTIMATES AND ASSUMPTIONS (CONTINUED)

Impairment of non-financial assets

Impairment exists when the carrying amount of an asset or cash generating unit exceeds its recoverable amount, which is the higher of its fair value less costs of disposal and its value in use. The fair value less costs of disposal calculation is based on available data from binding sales transactions, conducted at arm's length, for similar assets or observable market prices less incremental costs of disposing of the asset.

The value in use calculation is based on a DCF model. The cash flows are derived from the budget for the next five years and do not include restructuring activities that the group is not yet committed to or significant future investments that will enhance the performance of the assets of the CGU being tested. The recoverable amount is sensitive to the discount rate used for the DCF model as well as the expected future cash-inflows and the growth rate used for extrapolation purposes. The carrying amounts of property, plant and equipment, right-of-use assets and intangible assets are disclosed in notes 15, 16 and 17, respectively.

■ Inventories - work-in-progress

The group reviews its work-in-progress at each reporting date. In determining the valuation of work-in-progress, the management makes judgement as to whether costs incurred towards the work in progress will be subsequently recovered.

C) SEGMENTAL REPORTING

An operating segment is a component of the group that engages in business activities from which it may earn revenues and incur expenses, including revenues and expenses that relate to transactions with any of the group's other components, whose operating results are reviewed regularly by the chief operating decision maker to make decisions about resources allocated to each segment and assess its performance, and for which discrete financial information is available.

D) REVENUE RECOGNITION

Revenue comprises the fair value of the consideration received or receivable for the performance of services, in the ordinary course of business and is stated net of Value Added Tax (VAT), rebates and discounts, after eliminating sales within the group.

The group recognises revenue when the amount of revenue can be reliably measured, it is probable that future economic benefits will flow to the entity and when the specific criteria have been met for each of the group's activities as described below.

The amount of revenue is not considered to be reliably measured until all contingencies relating to the sale have been resolved. The group bases its estimates on historical results, taking into consideration the type of customer, type of transaction and specifics of each arrangement.

Sales of services are recognised upon performance of the services rendered.

FOR THE YEAR ENDED DECEMBER 31, 2022

I. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

E) INVESTMENT IN SUBSIDIARIES/CONSOLIDATION

The consolidated financial statements comprise the financial statements of the company and its subsidiaries as at 3 l December 2022. Subsidiaries are all entities (including special purpose entities) over which the group has the power to govern the financial and operating policies. Control is achieved when the company; has power over the investee; is exposed or has right to variable returns from its involvement with the investee and has the ability to use its power to affect its returns.

The group also assesses the existence of control where it does not have a majority of the voting rights power but is able to govern the financial and operating policies of a subsidiary. Control may arise in certain circumstances such as where the size of the group's voting rights relative to the size and dispersion of holdings of other shareholders give the group the power to govern the financial and operating policies, where potential voting rights are held by the company and rights from other contractual arrangements.

When the company has assessed and has less than a majority of the voting rights of an investee, it has power over the investee when the voting rights are sufficient to give it the practical ability to direct the relevant activities of the investee unilaterally.

The company reassesses whether or not it controls an investee. If facts and circumstances indicate that there are changes to one or more of the three elements of controls listed above.

Consolidation of a subsidiary begins when the company obtains control over the subsidiary and ceases when the company loses control of the subsidiary. Assets, liabilities, income and expenses liabilities, income and expenses of a subsidiary acquired or disposed of during the year are included in the consolidated financial statements from the date the group gains control until the date the group ceases to control the subsidiary.

Profit or loss and each component of other comprehensive income are attributed to the equity holders of the parent of the group and to the non-controlling interests, even if this results in the non-controlling interests having a deficit balance. When necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies in line with the group's accounting policies. All intra-group assets and liabilities, equity, income, expenses and cash flows relating to transactions between members of the group are eliminated in full on consolidation.

- Changes in ownership interests in subsidiaries without change of control

Transactions with non-controlling interests that do not result in loss of control are accounted for as equity transactions – that is, as transactions with the owners in their capacity as owners. The difference between fair value of any consideration paid and the relevant share acquired of the carrying amount of the net assets of the subsidiary is recorded in equity. Gains or losses on disposals to non-controlling interests are also recorded in equity.

- Disposal of subsidiaries

When the group ceases to have control any retained interest in the entity is re-measured to its fair value at the date when control is lost, with the change in carrying amount recognised in profit or loss. The fair value is the initial carrying amount for the purposes of subsequently accounting for the retained interest as an associate, joint venture or financial asset. In addition, any amounts previously recognised in other comprehensive income in respect of that entity are accounted for as if the group had directly disposed of the related assets or liabilities. This may mean that amounts previously recognised in other comprehensive income are reclassified to profit or loss.

FOR THE YEAR ENDED DECEMBER 31, 2022

1. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

F) PROPERTY, PLANT AND EQUIPMENT

All property, plant and equipment is initially recorded at cost and thereafter stated at historical cost less accumulated depreciation and any accumulated impairment losses (except as stated below). Historical cost comprises expenditure initially incurred to bring the asset to its location and condition ready for its intended use.

Buildings are subsequently measured at fair value, based on periodic valuations, less subsequent depreciation.

Revaluations are performed with sufficient regularity such that the carrying amounts do not differ materially from those that would be determined using fair values at the end of each reporting period.

Any accumulated depreciation at the date of revaluation is eliminated against the gross carrying amount of the asset, and the net amount is restated to the revalued amount of the asset.

Increases in the carrying amount arising on revaluation are recognised in other comprehensive income and credited to revaluation reserve in equity except to the extent that the increase reverses a revaluation decrease for the same asset previously recognised in profit or loss, in which case the increase is credited to profit or loss to the extent of the decrease previously expensed. Decreases that offset previous increases of the same asset are charged to other comprehensive income. All other decreases are charged to profit or loss. Each year, the difference between depreciation based on the revalued carrying amount of the asset (the depreciation charged to profit or loss) and depreciation based on the asset's original cost is transferred from the revaluation reserve to retained earnings.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the company and the cost can be reliably measured. The carrying amount of the replaced part is derecognised. All other repairs and maintenance are charged to profit or loss during the financial year in which they are incurred. period in which they are incurred.

Depreciation on all other assets is calculated on a straight line basis to write down the cost of each asset, or the revalued amount, to its residual value over their estimated useful life as follows:

	Rate
Leasehold improvements	over remaining lease period
Buildings	over remaining lease period
Plant and machinery	8 years
Furniture, fittings and equipment	8 years
Motor vehicles	5 years
Computers and copiers	3 1/3 years

The assets' residual values, useful lives and methods of depreciation are reviewed at the end of each reporting period and adjusted prospectively, if appropriate.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

FOR THE YEAR ENDED DECEMBER 31, 2022

I. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

F) PROPERTY, PLANT AND EQUIPMENT (CONTINUED)

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Gains and losses on disposal of property, plant and equipment are determined by comparing the proceeds with the carrying amount and are taken into account in determining operating loss. On disposal of revalued assets amounts in the revaluation reserve relating to the particular assets being disposed of are transferred to retained earnings in the statement of changes in equity.

G) TRANSLATION OF FOREIGN CURRENCIES

Transactions in foreign currencies during the year are converted into Kenya Shillings (the functional currency), at the rates ruling at the transaction dates.

At the end of each reporting period, monetary items denominated in foreign currencies are retranslated at the rates prevailing at that date. Non-monetary items carried at fair value that are denominated in foreign currencies are retranslated at the rates prevailing at the date when the fair value was determined. Non-monetary items that are measured in terms of historical cost in a foreign currency are not retranslated.

The resulting differences from conversion and translation are dealt with in profit or loss in the year in which they arise.

H) FINANCIAL INSTRUMENTS

Financial instruments are recognised when, and only when, the group becomes party to the contractual provisions of the instrument.

Financial assets

Purchases or sales of financial assets are recognised initially using the trade date accounting, which is the date the group commits itself to the purchase or sale.

The group classifies its financial assets into the following categories:

i) Amortised cost:

Financial assets that are held within a business model whose objective is to hold assets in order to collect contractual cash flows, and for which the contractual terms of the financial asset give rise on specified dates to cash flows that are Solely Payments of Principal and Interest (SPPI) on the principal amount outstanding and are not designated at Fair Value Through Profit or Loss (FVTPL), are classified and measured at amortised cost; the carrying amount of these assets is adjusted by any expected credit loss allowance recognised and measured.

ii) Fair Value Through Other Comprehensive Income (FVTOCI):

At initial recognition of a financial asset, the group determines whether newly recognised financial assets are part of an existing business model or whether they reflect the commencement of a new business model. The group reassesses its business models each reporting period to determine whether the business models have changed since the preceding period. For the current and prior reporting period the group has not identified a change in its business models.

FOR THE YEAR ENDED DECEMBER 31, 2022

I. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

H) FINANCIAL INSTRUMENTS (CONTINUED)

iii) Fair Value Through Profit or Loss (FVTPL):

Financial assets that do not meet the criteria for amortised cost or FVTOCI are measured at FVTPL. A gain or loss on a debt investment that is subsequently measured at fair value through profit or loss and is not part of a hedging relationship is recognised in profit or loss and presented in the statement of profit or loss and other comprehensive income.

Notwithstanding the above, the group may:

- on initial recognition of an equity investment that is not held for trading, irrevocably elect to classify and measure it at fair value through other comprehensive income.
- on initial recognition of a debt instrument, irrevocably designate it as classified and measured at fair value through profit or loss if doing so eliminates or significantly reduces a measurement or recognition inconsistency.

Derecognition/write off

Financial assets are derecognised when the rights to receive cash flows from the financial asset have expired, when the group has transferred substantially all risks and rewards of ownership, or when the group has no reasonable expectations of recovering the asset.

Impairment

Debt instruments that are subsequently measured at amortised cost or at FVTOCI are subject to impairment.

The group recognises loss allowances for Expected Credit Losses (ECLs) on the following financial instruments that are measured at amortised cost or at fair value through other compressive income (FVTOCI):

- cash and cash equivalents
- trade and other receivables

The loss allowance is measured at an amount equal to the lifetime expected credit losses for trade and other receivables and for financial instruments for which:

- the credit risk has increased significantly since initial recognition; or
- there is observable evidence of impairment (a credit-impaired financial asset).

If, at the reporting date, the credit risk on a financial asset other than a trade receivable has not increased significantly since initial recognition, the loss allowance is measured for that financial instrument at an amount equal to 12-month expected credit losses. All changes in the loss allowance are recognised in profit or loss as impairment gains or losses.

Lifetime expected credit losses represent the expected credit losses that result from all possible default events over the expected life of a financial instrument. 12-month expected credit losses represent the portion of lifetime expected credit losses that result from default events on a financial asset that are possible within 12 months after the reporting date.

Expected credit losses are measured in a way that reflects an unbiased and probability-weighted amount determined by evaluating a range of possible outcomes, the time value of money, and reasonable and supportable information that is available without undue cost or effort at the reporting date about past events, current conditions and forecasts of future economic conditions.

All financial assets are classified as non-current except those that are held for trading, those with maturities of less than 12 months from the reporting date, those which management has the express intention of holding for less than 12 months from the reporting date or those that are required to be sold to raise operating capital, in which case they are classified as current assets

FOR THE YEAR ENDED DECEMBER 31, 2022

I. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

H) FINANCIAL INSTRUMENTS (CONTINUED)

Financial liabilities

All financial liabilities are recognised initially at fair value and, in the case of loans, borrowings and payables, net of directly attributable transaction costs.

All financial liabilities are classified as non-current except those held for trading, those expected to be settled in the group's normal operating cycle, those payable or expected to be paid within 12 months of the reporting date and those which the group does not have an unconditional right to defer settlement for at least 12 months after the reporting date.

Derecognition

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the derecognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognised in profit or loss.

Offsetting financial instruments

Financial assets and liabilities are offset and the net amount presented in the statement of financial position when there is a currently enforceable legal right to offset the amounts and there is an intention to settle on a net basis, or realise the asset and settle the liability simultaneously.

I) CASH AND CASH EQUIVALENTS

For the purposes of the statement of cash flows, cash and cash equivalents comprise cash in hand and deposits held at call with banks, net of bank overdrafts. In the statement of financial position, bank overdrafts are included within borrowings in current liabilities.

J) INTANGIBLE ASSETS - COMPUTER SOFTWARE

Computer software licences are capitalised on the basis of the costs incurred to acquire and bring to use the specific software. These costs are amortised over their estimated useful lives which are estimated to be five years.

K) INVENTORIES - WORK-IN-PROGRESS

Inventories - work-in-progress comprise leasehold land and work in progress. These are stated at the lower of cost and net realisable value. The cost of work-in-progress comprises all costs attributable to the real estate project.

L) SHARE CAPITAL

Ordinary shares are classified as equity.

FOR THE YEAR ENDED DECEMBER 31, 2022

I. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

M) TAXATION

The tax expense for the period comprises current and deferred tax. Tax is recognised in profit or loss, except to the extent that it relates to items recognised in the comprehensive income or in equity. In this case, the tax is also recognised in other comprehensive income or equity.

Current tax

The current income tax charge/credit is calculated on the basis of tax rates and laws that have been enacted or substantively enacted by the reporting date.

Deferred tax

Deferred tax is provided using the liability method for all temporary differences arising between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes at the reporting date. Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the year when the asset is realised or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted at the reporting date. Deferred tax assets are recognised for all deductible temporary differences, the carry forward of unused tax credits and any unused tax losses to the extent that it is probable that future taxable profits will be available against which the deductible temporary differences, the carry forward of unused tax credits and unused tax losses can be utilised.

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of he deferred tax asset to be utilised. Unrecognised deferred tax assets are re-assessed at each reporting date and are recognised to the extent that it has become probable that future taxable profits will allow the deferred tax asset to be recovered.

Offsetting

An entity shall offset current tax assets and current tax liabilities, or offset deferred tax assets and deferred tax liabilities if, and only if, it has a legally enforceable right to set off the amounts and the entity can demonstrate without undue cost or effort that it plans either to settle on a net basis or to realise the asset and settle the liability simultaneously

N) ACCOUNTING FOR LEASES

The group assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

The group as a lessee:

On the commencement date of each lease (excluding leases with a term, on commencement, of 12 months or less and leases for which the underlying asset is of low value) the group recognises a right-of-use asset and a lease liability.

The lease liability is measured at the present value of the lease payments that are not paid on that date. The lease payments include fixed payments, variable payments that depend on an index or a rate, amounts expected to be payable under residual value guarantees, and the exercise price of a purchase option if the group is reasonably certain to exercise that option. The lease payments are discounted at the interest rate implicit in the lease. If that rate cannot be readily determined, the group's incremental borrowing rate is used.

FOR THE YEAR ENDED DECEMBER 31, 2022

I. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

N) ACCOUNTING FOR LEASES (CONTINUED)

The group as a lessee (continued)

For leases that contain non-lease components, the group allocates the consideration payable to the lease and non-lease components based on their relative stand-alone components.

Subsequently the lease liability is measured at amortised cost, subject to remeasurement to reflect any reassessment, lease modifications, or revised fixed lease payments.

Leasehold land and buildings are subsequently carried at revalued amounts, based on periodic valuations by external independent valuers, less accumulated depreciation and accumulated impairment losses. All other right-of-use assets are subsequently measured at cost less accumulated depreciation and any accumulated impairment losses, adjusted for any remeasurement of the lease liability. Depreciation is calculated using the straight-line method to write down the cost of each asset to its residual value over its estimated useful life. If ownership of the underlying asset is not expected to pass to the group at the end of the lease term, the estimated useful life would not exceed the lease term.

Increases in the carrying amount arising on revaluation are recognised in other comprehensive income and accumulated in equity under the heading of revaluation reserve. Decreases that offset previous increases of the same asset are recognised in other comprehensive income. All other decreases are recognised in profit or loss. Annually, the difference between the depreciation charge based on the revalued carrying amount of the asset recognised in profit or loss and depreciation based on the asset's original cost (excess depreciation) is transferred from the revaluation reserve to the retained earnings.

The group as lessor:

Leases that transfer substantially all the risks and rewards of ownership of the underlying asset to the lessee are classified as finance leases. All other leases are classified as operating leases Payments received under operating leases are recognised as income in profit or loss on a straight-line basis over the lease term.

Amounts due from lessees under finance leases are recognised as receivables at the amount of the group's net investment in the leases. Finance lease income is allocated to accounting periods so as to reflect a constant periodic rate of return on the group's net investment outstanding in respect of the leases.

Assets leased to third parties under operating leases are included in property, plant and equipment in the statement of financial position.

FOR THE YEAR ENDED DECEMBER 31, 2022

I. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

O) IMPAIRMENT OF NON-FINANCIAL ASSETS OTHER THAN GOODWILL

At the end of each reporting period, the group reviews the carrying amounts of its tangible and intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

Assets that have an indefinite useful life are not subject to amortisation and are tested for impairment annually.

An impairment loss is recognised for the amount by which the carrying amount of an asset or a cash generating unit (CGU) exceeds its recoverable amount. The recoverable amount of an asset or a CGU is the higher of its fair value less costs of disposal and value in use. The recoverable amount is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets. In this case, management determines the recoverable amount of the CGU to which the asset belongs.

A CGU is the smallest identifiable group of assets that generates cash flows that are largely independent of cash inflows from other assets or groups of assets.

In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. In determining fair value less costs of disposal, recent market transactions are taken into account. If no such transactions can be identified, an appropriate valuation model is used. These calculations are corroborated by valuation multiples, quoted share prices for publicly traded companies or other available fair value indicators.

In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. In determining fair value less costs of disposal, recent market transactions are taken into account. If no such transactions can be identified, an appropriate valuation model is used. These calculations are corroborated by valuation multiples, quoted share prices for publicly traded companies or other available fair value indicators.

Impairment losses of continuing operations are recognised in profit or loss in expense categories consistent with the function of the impaired asset, except for properties previously revalued with the revaluation surplus taken to OCI. For such properties, the impairment is recognised in OCI up to the amount of any previous revaluation.

P) RETIREMENT BENEFIT OBLIGATIONS

The group and its employees contribute to the National Social Security Fund (NSSF), a statutory defined contribution scheme registered under the NSSF Act. The group's contributions to the defined contribution scheme are charged to profit or loss in the year to which they relate.

Q) COMPARATIVES

There were no changes in presentation in the current year.

FOR THE YEAR ENDED DECEMBER 31, 2022

2. SEGMENT INFORMATION

The group has two reportable segments which are the strategic business units offering different service and managed jointly. The operations of each reportable segment are as follows:

- Warehousing: includes storage of customers' goods in the group's warehousing facility.
- Real estate: includes the real estate development arm of the group.

Clearing and forwarding and real estate segments are currently dormant. The group's main operating segment remains that of warehousing.

The accounting policies of the operating segments are the same as those described in the summary of significant accounting policies. The group evaluates performance based on each segment's gross profit (loss) before tax. For each of the strategic business units, the Managing Director (who is also the chief operating decision maker) reviews internal management reports. Information regarding the results of each reportable segment is described below. Performance is measured based on each segment's gross margin contribution as indicated in the internal management reports that are reviewed by the Managing Director

As its geographic operations are confined to a single country, no disclosures by geography are applicable. All revenue, costs, assets and liabilities arise and are held in Kenya.

During the year, the group recognised revenue of Shs. 9,900,896 (2021: Shs. 4,525,049) from a single customer that represents 30.92% (2021: 16.53%) of total turnover.

The segment results are as follows:

Year ended 31 December 2022	Warehousing	Real estate	Total
	Kshs.	Kshs.	Kshs.
大· · · · · · · · · · · · · · · · · · ·			
Revenue	30,875,528	-	30,875,528
Direct costs	(77,150,136)	-	(77,150,136)
Gross (loss)	(46,274,608)		(46,274,608)
Other operating income (Note 3)	1,171,251	-	1,171,251
Impairment on reversals (Note 4)	132,861	-	132,861
Operating and administrative expenses	(23,026,385)	-	(23,026,385)
Finance costs (Note 7)	(34,365,980)	-	(34,365,980)
(Loss) before tax	(102,362,861)		(102,362,861)
Tax charge (Note 8)	(21,234,067)	-	(21,234,067)
(Loss) for the year	(81,128,794)	-	(81,128,794)

During the year, the group had no revenue or expenditure relating to the real estate and clearing and forwarding segment.

2. SEGMENT INFORMATION (CONTINUED)

Year ended 31 December 2021	Warehousing Kshs.	Real estate Kshs.	Total Kshs.
Revenue	26,290,512	NO STATE	26,290,512
Direct costs	(74,832,555)	german	(74,832,555)
Gross (loss)	(48,542,043)		(48,542,043)
Other operating income (Note 3)	1,480,795	-	1,480,795
Impairment on provisions (Note 4)	(102)	181	(102)
Operating and administrative expenses	(20,540,448)		(20,540,448)
Finance costs (Note 7)	(8,033,458)		(8,03 <mark>3,458</mark>)
(loss) before tax	(75,635,256)	100 04 10	(75,635,256)
Tax credit (Note 8)	(7,342,999)		(7,342,999)
(loss) for the year	(82,978,255)		(82,978,255)
Other segment items included in profit or loss are:	Warehousing Kshs.	Real estate Kshs.	Total Kshs.
Year ended 31 December 2022 Depreciation on property, plant and equipment	23,819,975	-	23,819,975
Year ended 31 December 2021 Depreciation on property, plant and equipment	21,424,857		01 40 4 05-
	21,424,007	-	21,424,857
The segment assets, liabilities and capital expenditure for th		ollows:	21,424,85/
		ollows: Real estate Kshs.	Total Kshs.
	e year then ended are as f	Real estate	Total
The segment assets, liabilities and capital expenditure for th	e year then ended are as f	Real estate Kshs.	Total Kshs.
The segment assets, liabilities and capital expenditure for the Year ended 31 December 2022	e year then ended are as f Warehousing Kshs.	Real estate Kshs.	Total Kshs.
The segment assets, liabilities and capital expenditure for the Year ended 31 December 2022 Assets	e year then ended are as forwarehousing Kshs.	Real estate Kshs.	Total Kshs. 1,369,544,611
The segment assets, liabilities and capital expenditure for the Year ended 31 December 2022 Assets Liabilities	e year then ended are as forwarehousing Kshs.	Real estate Kshs. 28,752,341	Total Kshs. 1,369,544,611 339,992,668

Segment assets comprise primarily property, plant and equipment, right of use assets, trade and other receivables, inventories and operating cash and bank balances. They exclude tax recoverable.

Segment liabilities comprise operating liabilities, corporate borrowings and provision for legal claims. They exclude deferred tax.

Notes (Continued) FOR THE YEAR ENDED DECEMBER 31, 2022

3. OTHER OPERATING INCOME	Group		Company		
	2022 Kshs.	202 I Kshs.	2022 Kshs.	202 I Kshs.	
Gain on disposal of property, plant and equipment	-	69,250	1 100	69,250	
Miscellaneous income	1,171,251	1,411,545	1,171,251	1,411,545	
	1,171,251	1,480,795	1,171,251	1,480,795	
4. IMPAIRMENT PROVISIONS					
Expected Credit Losses on cash and bank (Note 20)	2,537	102	2,537	102	
Expected Credit Losses on trade receivables (Note 19)	(135,398)		(135,398)	-	
	(132,861)	102	(132,861)	102	
5. OPERATING (LOSS) The following items have been charged/(credited) in arriving at operating (loss):	1	of an			
Depreciation on property, plant and equipment (Note	15) 23,819,975	5 21,424,857	23,819,975	21,424,857	
Depreciation on right-of-use assets (Note 16)	<i>57,5</i> 1 <i>4,</i> 587	57,514,587	57,514,587	57,514,587	
(Gain) on disposal of property, plant and equipment (Note 3)		- 69,250		69,250	
Auditors' remuneration - current year -underunderprovision in prior years	1,200,000		1,200,000 25,000	1,200,000 1 <i>7,4</i> 95	
Operating lease rentals	943,335	717,784	943,335	717,784	
Repairs and maintenance	224,827	1,221,889	224,827	1,221,889	
Staff costs (Note 6)	5,771,776	4,656,859	5,771,776	4,656,859	
6. STAFF COSTS					
Salaries and wages: - administrative	5,463,322	2 4,364,267	5,463,322	4,364,267	
Staff welfare and other costs	141,646	120,652	141,646	120,652	
Pension costs: - National Social Security Fund	53,600	51,200	53,600	51,200	
- Defined Contribution Scheme	113,208	•	113,208	120,740	
	5,771,776	4,656,859	5,771,776	4,656,859	

FOR THE YEAR ENDED DECEMBER 31, 2022

		Group and Comp		ind Company
The average number of persons employed during the	ne year, by catego	ry, were:	2022 Number	202 I Number
Management and administration			11	-17
				11
7. Finance costs			Group an 2022 Kshs.	d Company 2021 Kshs.
Interest expense:				
- bank overdraft			692,594	665,828
- bank loan			5,273,138	5,817,021
- other borrowings			27,391,230	
- lease liabilities			979,797	1,483,227
Foreign exchange loss			29,221	67,382
		(all and	34,365,980	8,033,458
8. Tax		Group	Co	mpany
	2022 Kshs.	202 l Kshs.	2022 Kshs.	2021 Kshs.
Current tax		2021	2022	2021
Current tax Deferred tax (credit) (Note 14)		2021 Kshs.	2022 Kshs.	2021 Kshs.
	Kshs.	2021 Kshs.	2022 Kshs. - (21,234,067)	2021 Kshs. 7,342,999
	Kshs. - (21,234,067)	2021 Kshs.	2022 Kshs. - (21,234,067)	2021 Kshs. 7,342,999
Deferred tax (credit) (Note 14) The tax on the group's and company's (loss) before tax differs from the theoretical amount	Kshs. - (21,234,067)	7,342,999 7,342,999	2022 Kshs. - (21,234,067)	7,342,999 7,342,999
Deferred tax (credit) (Note 14) The tax on the group's and company's (loss) before tax differs from the theoretical amount that would arise using the basic rate as follows:	(21,234,067) (21,234,067) (102,362,861)	7,342,999 7,342,999	2022 Kshs. (21,234,067) (21,234,067) (102,362,861)	7,342,999 7,342,999
Deferred tax (credit) (Note 14) The tax on the group's and company's (loss) before tax differs from the theoretical amount that would arise using the basic rate as follows: (Loss) before tax	(21,234,067) (21,234,067) (102,362,861)	7,342,999 7,342,999 7,342,999	2022 Kshs. (21,234,067) (21,234,067) (102,362,861)	7,342,999 7,342,999 (75,635,256)
Deferred tax (credit) (Note 14) The tax on the group's and company's (loss) before tax differs from the theoretical amount that would arise using the basic rate as follows: (Loss) before tax Tax calculated at a tax rate of 30% (2021: 30%) Tax effect of: - expenses not deductible for tax purposes	(21,234,067) (21,234,067) (102,362,861)	7,342,999 7,342,999 7,342,999	2022 Kshs. (21,234,067) (21,234,067) (102,362,861)	7,342,999 7,342,999 (75,635,256) (22,690,577)
Deferred tax (credit) (Note 14) The tax on the group's and company's (loss) before tax differs from the theoretical amount that would arise using the basic rate as follows: (Loss) before tax Tax calculated at a tax rate of 30% (2021: 30%) Tax effect of: - expenses not deductible for tax purposes - tax loss brought forward	(21,234,067) (21,234,067) (21,234,067) (102,362,861) (30,708,858)	7,342,999 7,342,999 (75,635,256) (22,690,577)	2022 Kshs. - (21,234,067) (21,234,067) (102,362,861) (30,708,858)	7,342,999 7,342,999 (75,635,256) (22,690,577) 3,622,667
Deferred tax (credit) (Note 14) The tax on the group's and company's (loss) before tax differs from the theoretical amount that would arise using the basic rate as follows: (Loss) before tax Tax calculated at a tax rate of 30% (2021: 30%) Tax effect of: - expenses not deductible for tax purposes	(21,234,067) (21,234,067) (21,234,067) (102,362,861) (30,708,858)	7,342,999 7,342,999 (75,635,256) (22,690,577)	2022 Kshs. (21,234,067) (21,234,067) (102,362,861) (30,708,858)	7,342,999 7,342,999 (75,635,256) (22,690,577) 3,622,667

FOR THE YEAR ENDED DECEMBER 31, 2022

9. BASIC AND DILUTED (LOSS) PER SHARE

The basic and diluted (loss) per share is calculated by dividing the net (loss) attributable to shareholders by the weighted average number of ordinary shares in issue during the year

	Group		S NO ANT LT CO	mpany
	2022	2021	2022	2021
Net (loss) attributable to shareholders (Shs.)	(81,128,794)	(82,978,255)	(81,128,794)	(30,652,826)
Number of ordinary shares (Number)	47,711,481	47,711,481	47,711,481	47,711,481
Basic and diluted (loss) per share (Shs.)	(1.70)	(1.74)	(1.70)	(1.74)
Weighted average number of shares	<i>47,7</i> 11,481	47,711,481	47,711,481	47,711,481
10.Share capital			Group a	nd Company
			2022 Kshs.	2021 Kshs.
Authorised: 250,000,000 (2021: 250,000,000) ordinary shares of	of Shs. 5 each	1,250	,000,000	1,250,000,000
Issued and fully paid: 47,711,481 (2021: 47,711,481) ordinary shares of S	Shs. 5 each	238	,557,405	238,557,405
Share premium		28	,963,264	28,963,264

11. Revaluation reserve

	Group a	nd Company	
	2022	202 I	
The second secon	Kshs.	Kshs.	
Leasehold land (right-of-use asset)	707,621,798	580,690,235	
Buildings	169,770,087	192,231,707	
	877,391,885	772,921,942	
The movement of the reserve is as follows:			
At start of year	772,921,942	822,360,077	
Surplus on revaluation	222,794,444	-	
Deferred tax on revaluation surplus (Note14)	(66,838,334)	-	
Transfer of excess depreciation	(73,551,667)	(70,625,907)	
Deferred tax on excess depreciation	22,065,500	21,187,772	
At end of year	877,391,885	772,921,942	

FOR THE YEAR ENDED DECEMBER 31, 2022

II. REVALUATION RESERVE(CONTINUED)	Group and Company	
	2022 Kshs.	2021 Kshs.
	123113.	K3113.
Leasehold land (right-of-use asset)		
At start of year	580,690,235	618,197,507
Surplus on revaluation	234,912,722	-
Deferred tax on revaluation surplus (Note 14)	(70,473,817)	
Transfer of excess depreciation	(53,581,917)	(53,581,817)
Deferred tax on excess depreciation (Note 14)	16,074,575	16,074,545
At end of year	707,621,798	580,690,235
Buildings		
At start of year	192,231,707	204,162,570
Deficit on revaluation	(12,118,278)	- V
Deferred tax on revaluation deficit (Note 14)	3,635,483	
Transfer of excess depreciation	(19,969,750)	(17,044,090)
Deferred tax on excess depreciation (Note 14)	5,990,925	5,113,227
At end of year	169,770,087	192,231,707

The revaluation reserve arose upon the revaluation of leasehold land (right-of-use asset) and buildings. The reserve is not distributable.

12. BORROWINGS	Group and Company		
12. BORROWINGS	2022 Kshs.	2021 Kshs.	
Non-current			
Bank loan	26,836,127	38,126,629	
Borrowings from related parties (Note 25)	110,284,790	185,715,248	
Borrowings from directors (Note 25)	154,612,688	40,240,000	
	291,733,605	264,081,877	
Current			
Bank loan	5,557,412	4,883,351	
Bank overdraft (Note 20)	5,062,735	5,055,918	
	10,620,147	9,939,269	
Total borrowings	302,353,752	274,021,146	

FOR THE YEAR ENDED DECEMBER 31, 2022

12. BORROWINGS(CONTINUED)

Reconciliation of liabilities arising from financing activities:	Bank borrowing Kshs.	Related parties Kshs.	Directors Kshs.	Total Kshs.
Year ended 31 December 2022			1 10	(Innip)
At start of year	43,009,980	185,715,248	40,240,000	268,965,228
Interest charged to profit or loss	5,965,732	11,816,228	15,575,002	33,356,962
Balance reassignments	-	(92,746,686)	92,746,686	-
Cash flows: - operating activities (interest paid) - proceeds from borrowings - (repayment) of borrowings	(5,965,732) - (10,616,441)	- 5,500,000 -	- 6,051,000 -	(5,965,732) 11,551,000 (10,616,441)
At end of year	32,393,539	110,284,790	154,612,688	297,291,017
Year ended 31 December 2021 At start of year Interest charged to profit or loss	49,598,244 6,482,849	176,655,248		274,053,494 6,482,849
Cash flows: - operating activities (interest paid) - proceeds from borrowings - (repayment) of borrowings	(6,482,849) - (6,588,264)	9,060,000 -	- - (7,560,002)	(6,482,849) 9,060,000 (14,148,266)
At end of year	43,009,980	185,715,248	40,240,000	268,965,228

The bank borrowings and overdraft are secured by the following:

- a) Legal charge over L.R. No. 12596/1; and
- b) Joint, several and personal guarantees of the directors of the group.

Borrowings from related parties are unsecured and are not payable within the next 12 months.

Weighted average effective interest rates at the year end were:

, , , , , , , , , , , , , , , , , , , ,	Group and Company		
	2022	2021	
	%	%	
- bank loan	13	13	
- bank overdraft	13	13	
- borrowings from related parties	12	12.0*	
- borrowings from directors	12	8*	

^{* -} the related parties and directors had however waived the interest in full for the year 2021 and 2020.

The borrowing facilities expiring within one year are subject to review at various dates during the next financial year.

In the opinion of the directors, the carrying amounts of short-term borrowings approximate to their fair value and it is impracticable to assign fair values to the company's long-term liabilities due to inability to forecast interest rate and foreign exchange rate changes.

The carrying amounts of borrowings are denominated in Kenya Shillings.

FOR THE YEAR ENDED DECEMBER 31, 2022

12. BORROWINGS(CONTINUED)

Maturity based on the repayment structure of non-current borrowings is as follows:

	Group (and Company	
	2022	2021	
	Kshs.	Kshs.	
Between I and 2 years	5,557,412	4,883,35	
Between 3 and 5 years	21,278,715	19,079,432	
No fixed maturity period	264,897,478	240,119,094	
	291,733,605	264,081,877	
3. LEASE LIABILITIES			
		5,365,939	
Non-current		3,363,737	
Current	5,365,939	4,459,350	
Lease liabilities	5,365,939	9,825,289	
Reconciliation of lease liabilities:			
At start of year	9,825,289	13,503,53	
nterest charged to profit or loss	979,797	1,483,22	
Cash flows: operating activities (interest paid)	(979,797)	(1,483,227	
payments under leases	(4,459,350)	(3,678,246	
At end of year	5,365,939	9,825,289	
ease liabilities are secured by a right over the leased assets. The expo and the contractual repricing dates at the reporting date are as follow.		hanges	
0 - 12 months	5,365,939	4,459,35	
I - 5 years	-	5,365,93	
	5,365,939	9,825,28	

Weighted average effective interest rates at the reporting date were 13%. The carrying amounts of the group's lease liabilities are denominated in Kenya shillings.

Maturity based on the repayment structure of lease liabilities is as follows: Gross lease liabilities - minimum lease payments

Not later than I year	5,737,647	5,439,147
Later than I year and not later than 5 years	-	5,737,647
Total gross lease	5,737,647	11,176,794
Future interest expense on leases liabilities	(371,708)	(1,351,505)
Present value of lease liabilities	5,365,939	9,825,289

FOR THE YEAR ENDED DECEMBER 31, 2022

13. LEASE LIABILITIES (CONTINUED)

10. 11. 10. 11. 11. (CONTINUED)	Group a	nd Company
	2022 Kshs.	202 I Kshs.
Present value of lease liabilities - minimum lease payments	1.10	That is,
Not later than I year	5,365,939	4,459,350
Later than I year and not later than 5 years		5,365,939
	5,365,939	9,825,289

14. DEFERRED TAX

Deferred tax is calculated, in full, on all temporary differences under the liability method using principal tax rates of 30% (2021: 30%). The movement on the deferred tax account is as follows:

	Group	and Company
	2022 Kshs.	2021 Kshs.
At start of year Charge to statement of other comprehensive income (Note 11)	391,937,061 66,838,334	384,594,06 <u>2</u>
(Credit)/charge to profit or loss (Note 8)	(21,234,067)	7,342,999
At end of year	437,541,328	391,937,061

Deferred tax liabilities in the statement of financial position, deferred tax charge to other comprehensive income and deferred tax charge/(credit) to profit or loss are attributable to the following items:

At s	tart c	statement of other comprehensive	(Credit)/char	
of y	_	income	loss	Total
Ks	shs.	Kshs.	Kshs.	Kshs.
Deferred tax liabilities				
Property, plant and equipment 61,49	1,694	-	573,770	62,065,464
Revaluation - buildings 82,38	5,018	(3,635,483)	(5,990,925)	72,758,610
Revaluation - leasehold land 248,86	7,244	70,473,817	(16,074,575)	303,266,486
Right of use assets 2,14	1,230	-	(1,070,615)	1,070,615
394,885	5,186)	66,838,334	(22,562,345)	439,161,175
Deferred tax (assets)				
Other provisions	(538)	-	(761)	(1,299)
Deferred exchange losses	-	-	(8,766)	(8,766)
Lease liabilities (2,947)	7,587)	<u> </u>	1,337,805	(1,609,782)
(2,948	3,125)	-	1,328,278)	(1,619,847)
Net deferred tax liability 391,93	7,061	66,838,334	(21,234,067)	437,541,328

Deferred tax assets on tax losses carried forward and deductible temporary differences are on;y recognized to the extent of certainity of availability of sufficient future taxable profits to utilise such losses and deductible temporary differences against.

Deferred tax assets amounting to Shs. 155.8 million (2021: Shs. 156.9 million) in respect of tax losses carried forward amounting to Shs. 519 million (2021: Shs. 523 million) that can be carried forward indefinately against future taxable profits have not been recognised.

15. PROPERTY, PLANT AND EQUIPMENT - GROUP

53,103 (12,118,278) (43,081,722) 462,873,608 407,726,711 229,180,258 407,726,711 110,544,219 23,819,975 91,282,472 178,546,453 (43,081,722) 316,444,239 Total Kshs. Computers and copiers 26,296 37,847,134 37,759,480 61,357 53,103 37,847,134 37,847,134 37,785,777 37,794,031 Kshs. Motor Vehicles 2,724,562 2,724,562 2,724,562 2,724,562 28,314 2,582,992 2,611,306 113,256 Kshs. 22,829,197 23,819,975 Furniture, Fittings and Equipment 990,778) Kshs. 35,664,369 2,308,592 35,664,369 35,664,369 35,664,369 326,551 33,355,777 33,029,227 Kshs. Pant and Machinery 15,500,991 15,500,991 15,500,991 15,500,991 15,500,991 15,500,991 Kshs. Depreciation expense has been charged in profit or loss as follows: Buildings 312,800,000 83,619,742 20,280,839 368,000,000 (12,118,278) (43,081,722) 229,180,258 312,800,000 312,800,000 22,800,883 (43,081,722) Kshs. Improvements Leasehold 3,189,655 3,189,655 1,390,690 637,931 1,161,034 3,189,655 3,189,655 2,028,621 Kshs. Adjustment on revaluation Adjustment on revaluation Establishment expenses Deficit on revaluation Charge for the year Cost or valuation Carrying amount At start of year At start of year Depreciation At end of year At end of year Direct costs Comprising Additions Valuation Total Cost

Property and machinery was fully depreciated as at end of year.

FOR THE YEAR ENDED DECEMBER 31, 2022

15. PROPERTY, PLANT AND EQUIPMENT - COMPANY

	Leasehold Improvements	Buildings	Pant and Machinery	Furniture, Fittings and Equipment	Motor Vehicles	Computers and copiers	Total
	Kshs.	Kshs.	Kshs.	Kshs.	Kshs.	Kshs.	Kshs.
Cost or valuation				STATE OF THE STATE	N N = N		
At start of year	3,189,655	368,000,000	15,500,991	35,628,825	2,724,562	37,794,031	462,838,064
Additions	,	-				53,103	53,103
Deficit on revaluation		(12,118,278)	•				(12,118,278)
Adjustment on revaluation		(43,081,722)			•	•	(43,081,722)
At end of year	3,189,655	312,800,000	15,500,991	35,628,825	2,724,562	37,847,134	407,691,167
Comprising							
Cost	3,189,655	83,619,742	15,500,991	35,628,825	2,724,562	37,847,134	178,510,909
Valuation	,	229,180,258		-	,		229,180,258
	3,189,655	312,800,000	15,500,991	35,628,825	2,724,562	37,847,134	407,691,167
Depreciation							
At start of year	1,390,690	20,280,839	15,500,991	33,016,421	2,582,992	37,759,480	110,531,413
Charge for the year	637,931	22,800,883		326,551	28,314	26,296	23,819,975
Adjustment on revaluation		(43,081,722)			•		(43,081,722)
At end of year	2,028,621		15,500,991	33,342,972	2,611,306	37,785,777	91,269,666
Carrying amount	1,161,034	312,800,000		2,285,853	113,256	61,358	316,421,501
Depreciation expense has been charged in profit or loss as follows:	en charged in profit o	r loss as follows:		Kshs.			
Direct costs				22,829,197			
Establishment expenses				990,778)			
Total				23,819,975			

Property and machinery was fully depreciated as at end of year.

15. PROPERTY, PLANT AND EQUIPMENT - GROUP

21,500 (900,006) 462,873,608 (569,250) 475,696,100 (11,943,992) 284,380,258 462,873,608 178,493,350 101,632,604 (11,943,992) 21,424,857 110,544,219 352,329,389 Kshs. Total Computers and copiers 34,551 14,807 37,759,480 37,744,673 37,794,031 37,794,031 37,794,031 37,794,031 Kshs. 118,080 Motor Vehicles 2,724,562 141,570 15,568,554 (900,000) (11,943,992) 2,724,562 2,724,562 14,978,154 (569,250) (11,943,992)2,582,992 Kshs. 20,398,919 1,025,938) 21,424,857 Furniture, Fittings and Equipment 21,500 Kshs. 35,642,869 35,664,369 35,664,369 35,664,369 373,200 33,029,227 2,635,142 32,656,027 Kshs. Pant and Machinery 15,500,991 15,500,991 15,500,991 15,500,991 15,500,991 15,500,991 Kshs. Depreciation expense has been charged in profit or loss as follows: Buildings 368,000,000 368,000,000 368,000,000 83,619,742 284,380,258 20,280,839 20,280,839 347,719,161 Kshs. Leasehold Improvements 1,390,690 3,189,655 ,798,965 3,189,655 3,189,655 3,189,655 637,931 752,759 Kshs. Establishment expenses Charge for the year Cost or valuation Carrying amount Scrapped assets Scrapped assets At start of year At start of year Depreciation At end of year At end of year Direct costs Comprising Additions Valuation Disposal Disposal Cost

Property and machinery was fully depreciated as at end of year.

FOR THE YEAR ENDED DECEMBER 31, 2022

15. PROPERTY, PLANT AND EQUIPMENT - COMPANY

	704000		4	Furniture,	Ž	200	
	Improvements	Buildings	Machinery	Equipment	Vehicles	and copiers	Total
	Kshs.	Kshs.	Kshs.	Kshs.	Kshs.	Kshs.	Kshs.
Cost or valuation				THE PERSON NAMED IN	2 H - H II		
At start of year	3,189,655	368,000,000	15,500,991	35,607,325	15,568,554	37,794,031	475,660,556
Additions	,			21,500		, L	21,500
Disposal		•			(000,000)		(900,000)
Scrapped assets				•	(11,943,992)	·	(11,943,992)
At end of year	3,189,655	368,000,000	15,500,991	35,628,825	2,724,562	37,794,031	462,838,064
Comprising							
Cost	3,189,655	83,619,742	15,500,991	35,628,825	2,724,562	37,794,031	178,457,806
Valuation	•	284,380,258			•	•	284,380,258
	3,189,655	368,000,000	15,500,991	35,628,825	2,724,562	37,794,031	462,838,064
Depreciation							
At start of year	752,759		15,500,991	32,643,221	14,978,154	37,744,673	101,619,798
Disposal		•	,		(569,250)		(569,250)
Scrapped assets					(11,943,992)		(11,943,992)
Charge for the year	637,931	20,280,839		373,200	118,080	14,807	21,424,857
At end of year	1,390,690		15,500,991	33,016,421	2,582,992	37,759,480	110,531,414
Carrying amount	1,798,965	347,719,161		2,612,404	141,570	34,551	352,306,650
Depreciation expense has been	en charged in profit or loss as follows:	r loss as follows:		Kshs.			
Direct costs				20,398,919			
Establishment expenses				1,025,938)			
Total				21,424,857			

Property and machinery was fully depreciated as at end of year.

15. PROPERTY, PLANT AND EQUIPMENT - GROUP AND COMPANY

Buildings were professionally valued on 31 December 2022 by Redfearn Valuers Limited on the basis of open market value for buildings. The carrying amounts of the properties were adjusted to the revalued amounts and the resultant surplus net of deferred tax was credited to other comprehensive income.

In determining the valuations for buildings, the valuer refers to current market conditions including recent sales transactions of similar properties - assuming the highest and best use of the properties. There has been no change in the valuation technique used during the year compared to prior years.

The fair valuation is categorised under level 3 based on the information set out in accounting policy (a).

If the buildings were stated on the historical cost basis, the amounts would be as follows:

	Group a	and Company
	2022 Kshs.	2021 Kshs.
Cost Accumulated depreciation	141,556,623 (68,048,572)	141,556,623 (65,217,439)
Net book value	73,508,051	76,339,184

16. RIGHT-OF USE ASSETS

Group and Company

	Lease of buildings Kshs.	Leasehold land Kshs.	Total Kshs.
At start of year	17,843,584	889,146,175	906,989,759
Adjustment on revaluation		(107,891,840)	(107,891,840)
Surplus on revaluation		234,912,722	234,912,722
At end of year	17,843,584	1,016,167,057	1,034,010,641
Depreciation			
At start of year	10,706,151	53,945,870	64,652,021
Depreciation charge for the year	3,568,717	53,945,870	57,514,587
Adjustment on revaluation		(107,891,840)	(107,891,840)
At end of year	14,274,868	<u>.</u>	14,274,865
As at 31 December 2022	3,568,716	1,016,167,057	1,019,735,773
As at 31 December 2021	7,137,433	835,200,305	842,337,738

The group leases office space. The office space lease is typically for a period of 5 years 3 months with no option to renew. The lease does not contain any restrictions or covenants other than the protective rights of the lessor or carries a residual value guarantee.

Leasehold land was professionally valued on 31 December 2022 by Redfearn Valuers Limited on the basis of open market value for leasehold land. The carrying amount of the leasehold land was adjusted to the revalued amounts and the resultant surplus net of deferred tax was credited to other comprehensive income.

FOR THE YEAR ENDED DECEMBER 31, 2022

16. RIGHT-OF USE ASSETS (CONTINUED)

In determining the valuations for leasehold land, the valuer refers to current market conditions including recent sales transactions of similar properties - assuming the highest and best use of the properties. There has been no change in the valuation technique used during the year compared to prior years.

The fair valuation is categorised under level 3 based on the information set out in accounting policy (a).

If the leasehold land was stated on the historical cost basis, the amounts would be as follows:

	Group and	Company
	2022 Kshs.	2021 Kshs.
Cost Accumulated depreciation	6,734,985 (1,092,159)	6,734,985 (728,106)
Net book value	5,642,826	6,006,879
17. INTANGIBLE ASSETS - COMPUTER SOFTWARE		nd Company
	2020 Kshs.	2019 Kshs.
Cost At start and end of year	306,000	306,000
Amortisation At start and end of year	306,000	306,000
Carrying amount		
18. INVENTORIES		

At start and end of year	28,752,341	28,752,342
The second secon		

Inventories relate to work-in-progress for the real estate development project.

19. TRADE AND OTHER RECEIVABLES	Group		Group Comp		Group Company	npany
	2022 Kshs.	202 I Kshs.	2022 Kshs.	202 I Kshs.		
Trade receivables	81,668,412	83,260,065	81,668,412	83,260,065		
Less: expected credit loss allowance	(81,269,045)	(81,404,443)	(81,269,045)	(81,404,443)		
Net trade receivables	399,367	1,855,622	399,367	1,855,622		
Prepayments, deposits and other receivables	1,455,924	1,455,924	1,455,924	1,455,924		
Receivable from related parties (Note 25)	2,024,824	82,115	2,024,824	82,115		
	3,880,115	3,393,661	3,880,115	3,393,661		

19. TRADE AND OTHER RECEIVABLES (CONTINUED)

	Gi	roup	Company	
	2022 Kshs.	2021 Kshs.	2022 Kshs.	2021 Kshs.
Movement in expected credit losses				
At start of year	81,404,443	81,404,443	81,404,443	81,404,443
Additional provisions	2,037,348		2,037,348	THE STATE OF
Reversals	(2,172,746)	<u>-</u>	(2,172,746)	
At end of year	81,269,045	81,404,443	81,269,045	81,404,443

The carrying amounts of trade and other receivables are denominated in Kenya Shillings.

In the opinion of the directors, the carrying amounts of trade and other receivables approximate their fair value.

20. CASH AND CASH EQUIVALENTS

	Group ar	nd Company
	2022	2021
	Kshs.	Kshs.
Cash at bank and in hand	732,143	301,699
For the purposes of the statement of cash flows, the year-end cash and cash equivalents comprise the following:		
Cash and bank balances	732,143	301,699
Bank overdraft (Note 12)	(5,062,735)	(5,055,918)
	(4,330,592)	(4,754,219)
The carrying amounts of cash and cash equivalents are denominated in the following currencies:		
Kenya Shillings	429,509	187,187
United States Dollar	302,634	114,512
	732,143	301,699
Movement in provision expected credit losses		
At start of year	1,794	1,692
Expected credit loss allowance: - Increase in provision for the year	2,537	102
At end of year	4,331	1,794

FOR THE YEAR ENDED DECEMBER 31, 2022

21. TRADE AND OTHER PAYABLES	Gr	roup	Company		
	2022 Kshs.	2021 Kshs.	2022 Kshs.	2021 Kshs.	
Trade payables	13,873,754	16,967,618	13,873,754	16,967,618	
Accruals and other payables	15,733,531	15,548,364	15,733,531	15,548,364	
Payable to related parties (Note 25)	2,665,692	1,632,052	4,694,978	3,661,337	
	32,272,977	34,148,034	34,302,263	36,177,319	

In the opinion of the directors, the carrying amounts of trade and other payables approximate to their fair value.

The carrying amounts of the group's trade and other payables are denominated in the following curremcies:

	Group		Company	
2022 Kshs.	202 I Kshs.	2022 Kshs.	202 I Kshs.	
Kenya Shillings 32,218,087	34,093,144	34,247,373	36,122,429	
United States Dollar 54,890	54,890	54,890	54,890	
32,272,977	34,148,034	34,302,263	36,177,319	
The maturity analysis of trade and other payables is as follows:				
	0-3 Months Kshs.	4-12 Months Kshs.	Total Kshs.	
Year ended 31 December 2022 - Group				
Trade payables	2,894,992	10,978,762	13,873,754	
Accruals and other payables	3,511,593	12,221,938	15,733,531	
Payable to related parties	-	2,665,692	2,665,692	
Year ended 31 December 2022 - Company	6,406,585	25,866,392	32,272,977	
Trade payables	2,894,992	10,978,762	13,873,754	
Accruals and other payables	3,511,593	12,221,938	15,733,531	
Payable to related parties	-	4,694,978	4,694,978	
	6,406,585	27,895,678	34,302,263	
Year ended 31 December 2021 - Group				
Trade payables	2,894,992	14,072,626	16,967,618	
Accruals and other payables	3,511,593	12,036,771	15,548,364	
Payable to related parties	-	1,632,052	1,632,052	
Year ended 31 December 2021 - Company	6,406,585	27,741,449	34,148,034	
Trade payables	2,894,992	14,072,626	16,967,618	
Accruals and other payables	3,511,593	12,036,771	15,548,364	
Payable to related parties	-	3,661,337	3,661,337	
	6,406,585	29,770,734	36,177,319	

FOR THE YEAR ENDED DECEMBER 31, 2022

22. PROVISION FOR LEGAL CLAIMS

	Group and Company
	2022 202 Kshs. Ksh
At start of year	- 500,0
Transfer to other payables	- 318,8
(Decrease) in provisions for the year	- (181,11
At end of year	-

The provisions for legal claims arose due to current litigations being handled by the group lawyers and are expected to be paid out. In the opinion of the directors, it is not possible to estimate the maturity profile of the same.

23. CASH FROM OPERATIONS

	G	roup	Company	
Reconciliation of (loss) before tax to cash to cash from operations	2022 Kshs.	2021 Kshs.	2022 Kshs.	2021 Kshs.
(Loss) before tax	(102,362,861)	(75,635,256)	(102,362,861)	(75,635,256)
Adjustments for:				
Depreciation on property, plant and equipment (Note I5)	23,819,975	21,424,857	23,819,975	21,424,857
Depreciation on right-of-use assets (Note 16)	57,514,687	57,514,587	57,514,687	57,514,587
(Gain) on disposal of property, plant and equipment (Note 3)		(69,250)	-	(69,250)
Interest expense	34,336,759	7,966,076	34,336,759	7,966,076
Net foreign exchange loss	29,221	67,382	29,221	67,382
(Decrease) in provision for legal claim (Note 22)	-	(500,000)	-	(500,000)
Changes in working capital:				
- trade and other receivables	(486,454)	4,624,784	(486,454)	4,624,784
- trade and other payables	(1,875,056)	1,869,985	(1,875,056)	1,869,985
Cash from operation	10,976,271	17,263,165	10,976,271	17,263,165

24. INVESTMENT IN SUBSIDIARIES		Company		
	Country of incorporation	Holding	2022 Kshs.	2021 Kshs.
Express Mombasa Limited	Kenya	100%	284,800	284,800
Container Services Limited	Kenya	100%	1,694,552	1,694,552
Airporter Limited	Kenya	79%	619,808	619,808
Impairment			(2,599,160)	(2,599,160)
			_	_

Express Mombasa Limited, Container Services Limited and Airporter Limited are dormant companies.

FOR THE YEAR ENDED DECEMBER 31, 2022

25. RELATED PARTY TRANSACTIONS AND BALANCES

Etcoville Holdings Limited which owns 44.84% (2021: 44.84%) of the company's shares has significant influence over the company. The remaining 55.16% (2021: 55.16%) of the shares are widely held. The ultimate parent company is Etcoville Investments Limited.

The following transactions were carried outwith related parties:

,	Group		Com	mpany	
	2022 Kshs.	202 I Kshs.	2022 Kshs.	202 I Kshs.	
Other related party	11,816,228	<u>-</u>	11,816,228	71 (a. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1.	
Directors	15,575,002	-	15,575,002	<u>-</u>	
	27,391,230		27,391,230		
ii) Outstanding balances arising	Gue		Trail and		

	Group		Co	mpany	
		2021 Kshs.	2022 Kshs.	2021 Kshs.	
Receivable from related parties (Note 19)	2,024,824	82,115	2,024,824	82,115	
Payable to related parties (Note 21)	2,665,692	1,632,052	4,694,978	3,661,337	
Borrowings from related parties (Note 12)	110,284,790	185,715,248	110,284,790	185,715,248	
Borrowings directors (Note 12)	154,612,688	40,240,000	154,612,688	40,240,000	
Receivables from related parties can be analysed	as follows:				

THE EXPLICATION OF THE PROPERTY OF THE PROPERT				
Other related parties	1,845,028	(97,681)	(667,577)	(667,577)
Subsidiaires		-	569,896	569,896
Parent	179,796	179,796	179,796	179,796
Payable to related parties can be analysed as follows:	2,024,824	82,115	2,024,824	82,115
Other related parties	2,665,692	1,632,052	2,522,935	1,489,294
Subsidiaires	-	-	2,172,043	2,172,043

2,665,692

1,632,052

4,694,978

3,661,337

The payables to related parties are interest free, have no specific dates of repayment and are unsecured.

	Group a	nd company
Movement in borrowing from related parties:	2022 Kshs.	2021 Kshs.
At start of year	185,715,248	176,655,248
Interest	11,816,228	_ _
Reassignments to directors	(92,746,686)	-
Proceeds from borrowings	5,500,000	9,060,000
At end of year	110,284,790	185,715,248

154,612,668

40,240,000

25. RELATED PARTY TRANSACTIONS AND BALANCES (CONTINUED)

	Group an	nd company		
Borrowing from related parties can be analysed as follows:	2022 Kshs.	202 I Kshs.		
- other related parties	110,284,790	185,715,248		
Borrowing from related parties is subject to interest, unsecured and not re	epayable in the next 12 month	ıs.		
	Group and company			
Movement in borrowing from directors	2022	2021		
	Kshs.	Kshs.		
At start of year	40,240,000	47,800,002		
Interest	15,575,002	<u> </u>		
Reassignments from related parties	92,746,686			
Advances	6,051,000			
Repayments		(7,560,002)		

Borrowing from directors is subject to interest, unsecured and not repayable in the next 12 months.

26. RISK MANAGEMENT OBJECTIVES AND POLICIES

FINANCIAL RISK MANAGEMENT

At end of year (Note 12)

The group's activities expose it to a variety of financial risks: market risk (including foreign exchange risk and interest rate risk), credit risk and liquidity risk.

The group's overall risk management programme focuses on the unpredictability of financial markets an seeks to minimise potential adverse effects on the group's financial performance.

Risk management is carried out by the management under policies approved by the board of directors.

(a) Market risk

- Foreign exchange risk

The group is exposed to foreign exchange risk arising from various currency exposures primarily with respect to the United States Dollar. The risk arises from future transactions, assets and liabilities in the statement of financial position.

The table below summarises the effect on post-tax (loss) had the Kenya Shilling weakened by 10% against the United States Dollar, with all other variables held constant. If the Kenya Shilling strengthened against the dollar, the effect would have been the opposite.

	Group		Com	Company	
	2022 Kshs.	2021 Kshs.	2022 Kshs.	202 I Kshs.	
Effect on (loss) - (decreease)	(17,342)	(4,174)	(17,342)	(4,174)	

FOR THE YEAR ENDED DECEMBER 31, 2022

26. RISK MANAGEMENT OBJECTIVES AND POLICIES (CONTINUED)

(a) Market risk (Continued)

A 10% sensitivity rate is being used when reporting foreign exchange risk internally to key management personnel and represents management's assessment of the reasonably possible chan in foreign exchange rates.

- Interest rate risk

The group's exposure to interest rate risk arises from borrowings.

The table on page 53 summarises the effect on post-tax (loss) had interest rates been 1% higher, with all other variables held constant. If the interest rates were lower by 1%, the effect would have been the opposite.

	Gr	oup	Company	
	2022 Kshs.	2021 Kshs.	2022 Kshs.	202 I Kshs.
Effect on (loss) - increase	2,403,573	557,625	2,403,573	557,625

(b) Credit risk

Credit risk arises from cash and cash equivalents and deposits with banks and financial institutions, as well as credit exposures to customers, including outstanding receivables.

If customers are independently rated, these ratings are used. Otherwise, if there is no independent rating, management assesses the credit quality of the customer, taking into account their financial position, past experience and other factors.

Individual limits are set based on internal or external information in accordance with limits set by the management. The utilisation of credit limits is regularly monitored.

In assessing whether the credit risk on a financial asset has increased significantly, the group compares the risk of default occurring on the financial asset as at the reporting date with the risk of default occurring on that financial asset as at the date of initial recognition. In doing so, the group considers reasonable and supportable information that is indicative of significant increases in credit risk since initial recognition and that is available without undue cost or effort. There is a rebuttable assumption that the credit risk on a financial asset has increased significantly since initial recognition when contractual payments are more than 30 days past due.

For this purpose, default is defined as having occurred if the debtor is in breach of contractual obligations, or if information is available internally or externally that suggests that the debtor is unlikely to be able to meet its obligations. However, there is a rebuttable assumption that that default does not occur later than when a financial asset is 90 days past due.

If the group does not have reasonable and supportable information to identify significant increases in credit risk and/or to measure lifetime credit losses when there has been a significant increase in credit risk on an individual instrument basis, lifetime expected credit losses are recognised on a collective basis. For such purposes, the group groups financial assets on the basis of shared credit risk characteristics, such as:

- type of instrument; and
- industry in which the debtor operates.

26. RISK MANAGEMENT OBJECTIVES AND POLICIES (CONTINUED)

(b) Credit risk (Continued)

A financial asset is credit-impaired when one or more events that have a detrimental impact on the estimated future cash flows of the financial asset have occurred. Evidence that a financial asset is credit impaired include observable data about the following events:

- significant financial difficulty of the debtor;
- a breach of contract;
- it is probable that the debtor will enter bankruptcy; and
- the disappearance of an active market for the financial asset because of financial difficulties.

The gross carrying amount of financial assets with exposure to credit risk at the reporting date was as follows:

	Lifetime expected credit losses			
		Group	Company	
	2022	2021	2021	2020
	Kshs.	Kshs.	Kshs.	Kshs.
As at 31 December		1 - 10 - 11	THE REAL PROPERTY.	
Trade receivables	81,668,412	83,260,065	81,668,412	83,260,065
Prepayments, deposits and other receivables	1,455,924	1,455,924	1,455,924	1,455,924
Receivable from related parties	2,024,824	82,115	2,024,824	82,115
Cash at bank	736,474	303,493	736,474	303,493
Gross carrying amount	85,885,634	85,101,597	85,885,634	85,101,597
Loss allowance	(81,273,376)	(81,406,237)	(81,273,376)	(81,406,237)
Exposure to credit risk	4,612,258	3,695,360	4,612,258	3,695,360

Financial assets for which the loss allowance has been measured at an amount equal to lifetime expected credit losses have been analysed above based on their credit risk ratings as follows:

- a) financial assets for which credit risk has increased significantly since initial recognition but that are not credit impared:
- b) trade receivables for which the loss allowance is always measured at an amount equal to lifetime expected credit losses, based as a practical expedient, on provision matrices.

The age analysis of the trade receivables at the end of each year was as follows:

	Not past due Kshs.	30 to 90 days past due Kshs.	90 to 180 days past due Kshs.	Over 180 days past due Kshs.	Total Kshs.
As at 31 December 2022	709,572	550,269	(860,474)	81,269,045	81,668,412
As at 31 December 2021	709,572	550,269	595,781	81,404,443	83,260,065

FOR THE YEAR ENDED DECEMBER 31, 2022

26. RISK MANAGEMENT OBJECTIVES AND POLICIES (CONTINUED)

(b) Credit risk (Continued)

The changes in the loss allowance during the year were as follows:

Basis for measurement of loss allowance

Lifetime expected credit losses

	Cash and cash equivalents Kshs.	Trade and other receivables Kshs.	Total Kshs.
Year ended 31 December 2022			
At start of year	1,794	81,404,443	81,406,237
Changes relating to assets	2,537	(135,398)	(132,861)
At end of year	4,331	81,269,045	81,273,376

Basis for measurement of loss

Lifetime expected credit losses

	Cash and cash equivalents Kshs.	Trade and other receivables Kshs.	Total Kshs.
Year ended 31 December 2021			
At start of year	1,692	81,404,443	81,406,135
Changes relating to assets	102	-	102
At end of year	1,794	81,404,443	81,406,237

The group does not hold any collateral against the past due or impaired receivables. The management continues to actively follow up past due receivables.

(c) Liquidity risk

Liquidity risk is the risk that the group will encounter difficulty in meeting obligations associated with financial liabilities. Cash flows forecasting is performed by the finance department of the group by monitoring the group's liquidity requirements to ensure it has sufficient cash to meet operational needs while maintaining sufficient headroom on its undrawn committed borrowing facilities at all times so that the group does not breach borrowing limits or covenants (where applicable) on any of its borrowing facilities.

26. RISK MANAGEMENT OBJECTIVES AND POLICIES (CONTINUED)

(c) Liquidity risk (Continued)

Prudent liquidity risk management implies maintaining sufficient cash and marketable securities, the availability of funding through an adequate amount of committed credit facilities and the ability to close out market positions. Due to the dynamic nature of the underlying businesses, the group's management maintains flexibility in funding by maintaining availability under committed credit lines.

Notes 12, 13 and 21 disclose the maturity analysis of borrowings, lease liabilities and trade and other payables, respectively.

The following table details the group's remaining contractual maturity for its non-derivative financial liabilities with agreed repayment periods. The tables have been drawn up based on undiscounted cash flows of financial liabilities based on the earliest date on which the group can be required to pay.

The key assumptions made in the maturity profile are:

- changes in interest rates have not been accounted for as these cannot be predicted; and
- the borrowings will be repaid based on the repayment schedule agreed with the lenders.

	Interest Rate	Less than I year Kshs.	I-5 years Kshs.	Total Kshs.
	~	1101101		
Year ended 31 December 2022 - Group				
Interest bearing liabilities:				
- Bank overdraft	13.0%	5,062,735	-	5,062,735
-Bank loan	13.0%	6,279,876	30,324,824	36,604,699
-Borrowing from related parties	12.0%		194,359,482	194,359,482
-Borrowing from directors	12.0%		272,480,385	272,480,385
Lease liabilities		5,737,647	-	5,737,647
Non-interest bearing liabilities:				
- Trade and other payables	-	32,272,977	-	32,272,977
		49,353,235	497,164,691	546,517,925
Year ended 31 December 2022 - Company	,			
Interest bearing liabilities:				
- Bank overdraft	13.0%	5,062,735	-	5,062,735
-Bank loan	13.0%	6,279,876	30,324,824	36,604,699
-Borrowing from related parties	12.0%	-	194,359,482	194,359,482
-Borrowing from directors	12.0%	-	272,480,385	272,480,385
Lease liabilities		5,737,647		5,737,647
Non-interest bearing liabilities:		, ,		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
- Trade and other payables	-	34,302,263		34,302,263
		51,382,521	497,164,691	548,547,211

FOR THE YEAR ENDED DECEMBER 31, 2022

26. RISK MANAGEMENT OBJECTIVES AND POLICIES (CONTINUED)

(c) Liquidity risk (Continued)

	Interest Rate	Less than I year	I-5 years	Total
	%	Kshs.	Kshs.	Kshs.
Year ended 31 December 2021 - Grou	n			
Interest bearing liabilities:	Υ			
- Bank overdraft	13.0%	5,055,918		5,055,918
-Bank loan	13.0%	5,518,187	43,083,091	48,601,277
Borrowing from related parties	12.0%	-	327,293,723	327,293,723
Lease liabilities		5,439,147	5,737,647	11,176,794
Non-interest bearing liabilities:				
Borrowing from directors	·		40,240,000	40,240,000
Trade and other payables	-	34,148,034		34,148,034
		50,161,286	416,354,460	466,515,746
	Interest Rate	Less than	1-5	466,515,746
	Interest Rate %			466,515,746 Total Kshs.
	Rate %	Less than I year	I-5 years	Total
Year ended 31 December 2021 - Comp	Rate %	Less than I year	I-5 years	Total
Interest bearing liabilities:	Rate %	Less than I year Kshs.	I-5 years	Total Kshs.
Interest bearing liabilities: - Bank overdraft	Rate % Dany	Less than I year Kshs. 5,055,918	I-5 years Kshs.	Total Kshs. 5,055,918
Interest bearing liabilities: - Bank overdraft -Bank loan	Rate % Dany 13.0% 13.0%	Less than I year Kshs.	I-5 years Kshs.	Total Kshs. 5,055,918 48,601,277
Interest bearing liabilities: - Bank overdraft -Bank loan -Borrowing from related parties	Rate % Dany	Less than I year Kshs. 5,055,918 5,518,187	1-5 years Kshs. 43,083,091 327,293,723	Total Kshs. 5,055,918 48,601,277 327,293,723
Interest bearing liabilities: - Bank overdraft -Bank loan -Borrowing from related parties Lease liabilities	Rate % Dany 13.0% 13.0%	Less than I year Kshs. 5,055,918	I-5 years Kshs.	Total Kshs. 5,055,918 48,601,277 327,293,723
Interest bearing liabilities: - Bank overdraft -Bank loan -Borrowing from related parties Lease liabilities Non-interest bearing liabilities:	Rate % Dany 13.0% 13.0%	Less than I year Kshs. 5,055,918 5,518,187	1-5 years Kshs. - 43,083,091 327,293,723 5,737,647	Total Kshs. 5,055,918 48,601,277 327,293,723 11,176,794
Interest bearing liabilities: - Bank overdraft -Bank loan -Borrowing from related parties Lease liabilities	Rate % Dany 13.0% 13.0%	Less than I year Kshs. 5,055,918 5,518,187	1-5 years Kshs. 43,083,091 327,293,723	Total Kshs. 5,055,918 48,601,277 327,293,723 11,176,794
Interest bearing liabilities: - Bank overdraft -Bank loan -Borrowing from related parties Lease liabilities Non-interest bearing liabilities:	Rate % Dany 13.0% 13.0%	Less than I year Kshs. 5,055,918 5,518,187	1-5 years Kshs. - 43,083,091 327,293,723 5,737,647	Total

27. CAPITAL MANAGEMENT

The group's objectives when managing capital are:

- to provide an adequate return to shareholders by pricing products and services commensurate with the level of risk;
- to safeguard the entity's ability to continue as a going concern, so that it can continue to provide returns for shareholders and benefits for other stakeholders;
- to maintain a strong asset base to support the development of business; and
- to maintain an optimal capital structure to reduce the cost of capital.

The group sets the amount of capital in proportion to risk. The group manages the capital structure and makes adjustments to it in the light of changes in economic conditions and the risk characteristics of the underlying assets. In order to maintain or adjust the capital structure, the group may adjust the amount of dividends paid to shareholders, bonuses paid to directors or issue new shares. Consistently with others in the industry, the group monitors capital on the basis of the gearing ratio. This ratio is calculated as net debt: capital. Net debt is calculated as total debt (as shown in the statement of financial position) less cash and cash equivalents. Capital comprises all components of equity.

The gearing ratios at 31 December 2022 and 2021 were as follows:

	Group		Company	
	2022 Kshs.	202 I Kshs.	2022 Kshs.	202 I Kshs.
Total borrowings (Note 12)	302,353,752	274,021,146	302,353,752	274,021,146
Less, cash and cash equivalents (Note 20)	(732,143)	(301,699)	(732,143)	(301,699)
Net debt	301,621,609	273,719,447	301,621,609	273,719,447
Total equity	623,311,515	546,432,175	621,259,491	546,432,175
Gearing ratio (%)	0.48	0.50	0.49	0.50

28. CONTINGENT LIABILITIES

The group is a defendant in various legal actions. After seeking appropriate legal advice, the directors are of the opinion that the outcomes of such actions are not expected to give rise to any significant losses other than as provided for in the financial statements (Note 22).

29. INCORPORATION

Express Kenya Public Limited Company is incorporated in Kenya under the Companies Act as a public liability company and is domiciled in Kenya.

30. PRESENTATION CURRENCY

The financial statements are presented in Kenya Shillings (Shs).

SCHEDULE OF DIRECT COSTS AND ADMINISTRATIVE EXPENDITURE

FOR THE YEAR ENDED DECEMBER 31, 2022

I. DIRECT EXPENSES	roup	Company		
	2022 Kshs.	2021 Kshs.	2022 Kshs.	202 I Kshs.
Insurance	374,969	487,766	374,969	487,766
Depreciation on right-of-use assets	53,945,970	53,945,870	53,945,970	53,945,870
Depreciation on property, plant and equipment	22,829,197	20,398,919	22,829,197	20,398,919
Total direct costs	77,150,136	74,832,555	77,150,136	74,832,555
2. ADMINISTRATIVE EXPENSES				
Employment:				
Salaries and wages	5,630,130	4,536,207	5,630,130	4,536,207
Staff welfare and other costs	141,646	120,652	141,646	120,652
Total employment costs	5,771,776	4,656,859	5,771,776	4,656,859
Other administration expenses:				
Postages and telephones	508,268	602,701	508,268	602,701
Advertisement expenses	315,520	18,103	315,520	18,103
Travelling and transport	186,052	26,150	186,052	26,150
Printing and stationery	30,430	116,871	30,430	116,871
Subscriptions and periodicals	114,650	634,234	114,650	634,234
Audit fees				
- current year	1,200,000	1,200,000	1,200,000	1,200,000
- underprovision in prior years	25,000	17,495	25,000	17,495
Legal and professional fees	3,515,485	1,025,840	3,515,485	1,025,840
Annual General Meeting expenses	391,471	475,946	391,471	475,946
Bank charges and commissions	340,648	440,664	340,648	440,664
Fines and penalties	25,784	38,713	25,784	38,713
Miscellaneous expenses	238,654	38,720	238,654	38,720
Total other administration expenses	6,891,962	4,635,437	6,891,962	4,635,437
Total administrative expenses	12,663,738	9,292,296	12,663,738	9,292,296

SCHEDULE OF OTHER EXPENDITURE

FOR THE YEAR ENDED DECEMBER 31, 2022

3. OTHER OPERATING EXPENSES

5. OTTIER OF ERATING EXITENSES	Group		Company	
	2022	22 2021	2022	2021
	Kshs.	Kshs.	Kshs.	Kshs.
Establishment:				
Rent and rates	943,335	717,784	943,335	717,784
Electricity and water	911,476	806,196	911,476	806,196
Repairs and maintenance	224,827	1,221,889	224,827	1,221,889
Insurance	11,050	26,118	11,050	26,118
Licences	233,000	395,246	233,000	395,246
Security expenses	3,479,564	3,486,264	3,479,564	3,486,264
Depreciation on right-of-use assets	3,568,717	3,568,717	3,568,717	3,568,717
Depreciation on property, plant and equipment	990,778	1,025,938	990,778	1,025,938
Total other operating expenses	10,362,647	11,248,152	10,362,647	11,248,152

4. FINANCE COSTS

4. FINANCE COSTS	Group		Company	
	2022 2021		2022	2021
A AMERICA	Kshs.	Kshs.	Kshs.	Kshs.
Interest expense:				
- bank overdraft	692,594	665,828	692,594	665,828
- bank loan	5,273,138	5,817,021	5,273,138	5,817,021
- other borrowings	27,391,230		27,391,230	-
- lease liabilities	979,797	1,483,227	979,797	1,483,227
Foreign exchange loss	29,221	67,382	29,221	67,382
Total finance costs	34,365,980	8,033,458	34,365,980	8,033,458

Company's Top 30 Shareholders FOR THE YEAR ENDED DECEMBER 31, 2022

Rank	Name	Domicile	Total Shares	%
1.	ETCOVILLE HOLDINGS LIMITED	Kenyan Company	21,392,898	44.84%
2.	AIRPORT TRADE CENTRE LIMITED	Kenyan Company	6,461,538	13.54%
3.	DINIZ HOLDINGS LIMITED	Kenyan Company	5,846,153	12.25%
4.	NDUNGU,PAUL WANDERI	Kenyan Individual	1,912,090	4.01%
5.	SARAJ PROPERTIES LIMITED	Kenyan Company	1,478,400	3.10%
6.	DINIZ,HECTOR ROBERT	Kenyan Individual	1,062,600	2.23%
7.	NDUNGU,DANIEL KARANJA	Kenyan Individual	936,756	1.96%
8.	MUSANGI,ANDREW MUKITE	Kenyan Individual	700,300	1.47%
9.	HYDERY (P) LIMITED	Kenyan Company	460,100	0.96%
10.	STANDARD CHARTERED NOMINEES A/C 9397	Kenyan Company	457,054	0.96%
11.	SUNTRA NOMINEES A/C 0351	Kenyan Company	255,800	0.54%
12.	SHAH, VISHAL SUDHIRKUMAR	Kenyan Individual	230,000	0.48%
13.	DEVGUN, DAVINDAR SINGH	Kenyan Individual	189,000	0.40%
14.	PATRICK KARIUKI & AGNES NDUNG'U KARINGE	Kenyan Individual	157,300	0.33%
15.	SHAH,KUNAL KAMLESH;BID,EKTA BIMAL KUNAL	Kenyan Ind <mark>ividual</mark>	154,300	0.32%
16.	ELEGANT HOLDINGS LIMITED	Kenyan Company	150,800	0.32%
17.	MIGWI,MACHARIA	Kenyan Individual	110,000	0.23%
18.	SOIN,GURVEEN KAUR	Kenyan Individual	106,000	0.22%
19.	KOTECHA,AJAY KISHORCHANDRA KARSANDAS	Kenyan Individual	99,597	0.16%
20.	GOCO,ROBINSON NGIGI	Kenyan Individual	98,007	0.21%
21.	MUKUI,JOSEPHAT KIMATA WA	Kenyan Individual	92,331	0.21%
22.	WAMBUGU,CYPRIAN MAMBO	Kenyan Individual	76,000	0.19%
23.	SHAH,MITAL MANSUKHLAL KESHAVJI;SHAH,MANSUKHLAL KESHAVJI;SHAH,NIRMALABEN MANSUKHLAL KESHAVJI	Kenyan Individual	74,000	0.16%
24.	FRANCIS P NGILLAH	Kenyan Individual	55,027	0.12%
25.	SHAH,SAVITABEN VELJI RAICHAND	Kenyan Individual	53,556	0.11%
26.	KIRIBA,PAUL GITHAIGA	Kenyan Individual	51,303	0.11%
27.	CONTINENTAL LOGISTICS NETWORK LTD.	Foreign Company	50,268	0.11%
28.	CARVALHO,LUSITANO ROSARIO	Kenyan Individual	50,222	0.11%
29.	STANDARD CHARTERED KENYA NOMINEES LTD A/C KE003970	Foreign Company	50,000	0.10%
30.	GUDKA,SHALIN RAMESHCHANDRA	Kenyan Individual	48,000	0.10%
	SHARES SELECTED SHARES NOT SELECTED - 4,007 Shareholders SHARES ISSUED		42,859,400 4,852,081 47,711,481	89.83% 10.17%
	TOTAL SHAREHOLDER		4,037	100%
	CDSC IMMOBILISATION:		42,859,400	
	NO. OF EXPRESS KENYA PLC SHAREHOLDERS AT THE CDSC		3,007	
	NO. OF EXPRESS KENYA PLC SHARES HELD AT CDSC		46,595,313	

Proxy Form FOR THE YEAR ENDED DECEMBER 31, 2022

PROXY FORM FOR THE ANNUAL GENERAL MEETING 29TH JUNE 2023

I/We	Of P.O. Box
Share Account Noappoint	being a shareholder of EXPRESS KENYA PLC hereby
Please tick one only	
I. Mr/ Mrs/ Ms	
of P O Box	
Proxy Mobile No	
Proxy Email address	
2. The Chairman of the Meeting	
as my/our proxy to attend and on a poll vote	for me/us on my /our behalf at the
	be held virtually on Thursday, 29th June 2023
at 11.00 a.m. and at any adjournment thereo	
Signature	
Signature	
Signed/ Sealed	day of 2023

NOTES:

- 1. In the case of a member being a corporation, the proxy must be under its Common Seal or under the hand of an officer or attorney duly authorised in writing.
- 2. To be valid this proxy form must be completed and delivered to the Company Secretary, Dennis Aroka C/o Equatorial Secretaries and Registrars, Kalamu House, Grevillea Grove, Westlands, P O Box 47323 00100 Nairobi or esr@ke.esr-ea.com or to the Company Registrars, Custody and Registrars Services, IKM Place, Tower B, 1st Floor, 5th Ngong Avenue Nairobi, P. O. Box 8484-00100 Nairobi or email to proxy@candrgroup.co.ke not later than 11.00 am on 27th June 2023.
- 3. A proxy need not be a member of the Company.

